Innovation and Tradition: A Survey of Intellectual Property and Technology Legal Clinics

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Innovation and Tradition: A Survey of Intellectual Property and Technology Legal Clinics

Cynthia L. Dahl and Victoria F. Phillips¹

I. Introduction

The owner of a small business selling products for boating enthusiasts receives an overreaching cease and desist letter from an international fashion company demanding she pay excessive damages for trademark infringement. Documentary film makers exploring the urban civil rights rebellions of the 1960’s need to incorporate some network news footage into their film to provide historical context and critique for the story. A researcher discovers a groundbreaking method to use biomarkers to identify cancer. A nonprofit matching prisoners with outside musicians to compose songs and build fellowship wants to release an album of jointly written and produced music. Juvenile justice advocates are examining the harms potentially involved in the use of electronic monitoring for juveniles on intensive probation. All need expert IP and technology legal assistance, yet cannot afford services in the legal marketplace. In addition, traditional legal service agencies and state bar pro bono programs are usually unequipped to assist in these areas.

Luckily, the business owner fought back against the trademark bullying and has since expanded her business.² The filmmakers released an award-winning film using clips under the fair use provision of the copyright law.³ The researcher was granted a patent

¹ The authors would like to thank Randy Hertz, Jodi Balsam, Meg Reuter, Alina Ball, Manoj Viswanathan, and Gillian Dutton for their invaluable feedback on an early version of the article at the NYU Clinical Law Review Writers’ Workshop, Sameer Asher and Brenda Smith for their editing advice, and Pratik Agarwal, Jekka Garner and Joseph Kerins for their research support. We also would like to acknowledge and thank all our colleagues who spent time answering our survey and providing the data on which this paper is based. We are in awe of your devotion to your students, your creative programs, and the tremendous help and support you provide to your communities.
on his method. The nonprofit was able to record their album. The advocates’ recently-released report suggests that the invasiveness of electronic monitoring may worsen the very problems that juvenile courts try to remedy. In each case, IP and Technology law school clinics provided the assistance to bring about the good result.

Across the country, the number of IP and Technology clinics is on the rise. Every year news stories announce more schools adding such clinics to their offerings. The most recent clinical community survey illustrates that Transactional, Entrepreneurship/Small Business and IP clinics are among the fastest growing segment of the clinic community. However, while some scholars have already examined the community development and entrepreneurial/start-up sectors of the transactional clinical community, there has yet to be an analysis of the rise and role of the newest branch of the clinical family: the IP and Technology clinics. As the numbers of these new clinics continue to grow, it would be helpful to take stock of what these clinics were founded to accomplish, how and what they are teaching students, and what role they will play in the larger clinical community.

This article aims to fill that gap. It has two purposes. First, it presents a “state of the clinic” description of the IP and Technology clinic community, discussing subject matter, 

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work tasks, and missions that highlight both similarities and differences among the clinics themselves and between these IP and Technology clinics and other parts of the clinical community. We then contextualize this information and propose needs and forces that have driven the recent meteoric growth of these clinics. In this way, we hope that the clinical community will understand the underlying goals, contributions, pedagogy and loyalty to the clinical tradition embodied in these new clinics and endeavor to work with them to continue to meet the underlying community needs.

Second, this article uses the information we have gathered to detail some individual innovations in the IP and Technology community of clinics. By describing this new clinic landscape, we aim to benefit both current members of the IP and Technology clinic community, as well as others. We hope to give current IP clinicians a resource to inspire both individual clinic growth and cross-clinic collaboration. Yet we also aspire to provide a resource for parties interested in potentially trying out some new innovations. Through presenting the possibilities for clinic design, we not only document, but hope to inspire and promote the further growth of the community.

This paper is based on information that we gathered through surveying and interviewing directors from eighty-nine clinics, including eighty-six from the United States and three from Canada. In contextualizing and relaying the results, we have divided the reporting and discussion into sections. Section II gives proper background for the rest of the article in substantiating and explaining the recent growth of IP and Technology clinics and explaining why the exercise of gathering information and reflecting on it now is important. Section III conveys and explains some of the survey results, with a focus on some surprising ways that IP and Technology clinics are similar or different from other kinds of clinics. After a quick discussion of methodology, it gives a snapshot of the work these clinics handle, as well as the clients they choose to serve and the work they accomplish as related to their missions. Section III also relays some of the more interesting innovations developed by this new line of clinics. The concluding Section IV fits IP and Technology clinics into the larger clinical community. It discusses what IP and Technology clinics set out to accomplish, whether they are succeeding in meeting the need that created them, whether they challenge the old clinical model or not, and what role they might play in the future of clinical and experiential legal education.
II. The Emerging IP and Technology Clinical Community

A. The IP and Technology Clinical Community Has Experienced Extraordinary Growth Over the Past Two Decades.

Our survey results substantiate that although IP and Technology clinics began roughly two decades ago, their growth has gained significant momentum in the last several years.\(^{11}\) In addition, the most recent Center for the Study of Applied Legal Education (CSALE) survey in 2016-17 reported that over half of the nation’s law schools now offer some kind of transactional and small business/entrepreneurship clinic, and nearly a quarter of them offer a standalone IP clinic.\(^{12}\) This growth has been part of a trend emerging over the past decade. The prior three CSALE surveys done in 2007-08, 2010-

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\(^{11}\) Forty-two IP and Technology clinics have been founded since 2010, whereas twenty-two were founded between 1999 and 2009.

11 and 2013-14 similarly reveal that IP has been one of the fastest growing substantive areas of focus for new law school clinics.\textsuperscript{13}

Reported responses indicate that the law school IP and Technology clinic community has evolved in response to calls for a new kind of clinic to address heretofore unmet needs of the local and law school community.\textsuperscript{14} For example, some clinics were created to add a new kind of legal support to local entrepreneurs. Some clinics responded to student or doctrinal faculty demand for legal training involving technology subject matter. Additionally, many clinics were founded to provide experiential and training opportunities for students in transactional rather than litigation practice.

In other instances, funders from industry or interested alumni of the law schools sparked a number of IP and Technology clinics to give students the training these funders believed necessary. Other clinics were funded by activists to bolster an emerging consumer rights counter-movement, extending the voice and capacity of advocates guarding the critical balance in IP between protecting creative endeavors and promoting access to information and creative work.\textsuperscript{15} Some of these clinics were created as an initiative of the newly emerging public interest IP and technology organizations in order to further the organization’s work. Most recently, many clinics were initiated to take advantage of the opportunity to participate in the USPTO’s student practice program in trademark and patent prosecution.\textsuperscript{16}

\textsuperscript{13} See Robert R. Kuehn & David A. Santacroce, 2013-14 Survey of Applied Legal Education, CTR FOR THE STUDY OF APPLIED LEGAL EDUC. 7-8 (2014), http://www.csale.org/files/Report_on_2013-14_CSALE_Survey.pdf (demonstrating that clinics focusing on immigration, transactional law, and IP reported the largest percent increase between 2011 and 2014 surveys; however, the surveys have not included a specific technology (as separated out from IP) clinical category).

\textsuperscript{14} Many of the IP and Technology clinics fall into this category, but some notable mission statements follow. Indiana says they were founded to “fill the gap in IP services experienced by those of limited financial means until they can afford to pay for IP services;” Cal Western’s New Media Rights clinic was founded as a “non-profit program to provide IP, Internet, and Communications law expertise to underserved creators, entrepreneurs, and internet users.” The University of Missouri School of Law Entrepreneurship Legal Clinic was founded to “Fill the void for available, affordable startup legal services in Mid-Missouri, while most importantly, giving MU Law Students the opportunity to received hands-on experience representing entrepreneurs and innovators.” Finally Yale Law School Media Freedom and Information Access Clinic states that they were founded by four law students who saw two unmet needs: (1) opportunities for students to engage in work on tech, privacy, free speech, media law national security, and surveillance issues, and (2) legal support for online and non-traditional journalists, online news outlets, investigative non-profits, and public interest organizations that are working on issues of technology, national security, law enforcement, and other matters of significant public concern.

\textsuperscript{15} The clinics funded by Bob Glushko and Pamela Samuelson fall into this category.

Law school clinics have been facing an increasing battle for student attention against other experiential offerings such as externships, simulation courses and practicums. Law school journals, programs, centers, jobs and pro bono opportunities also vie for student attention. IP and Technology clinics, however, have proven extremely popular and are often oversubscribed, as they not only address previously unmet needs, but also open up a clinical opportunity to an entirely new segment of the law student population.

**B. A Variety of Forces from Inside and Outside the Academy Led to the Growth of this New Clinic Community**

A variety of forces from inside and outside the legal academy attributed to the growth of the IP and Technology clinical community. Survey responses to more targeted questions about clinic founding missions illustrate these various forces.

1. **Legal Education Has Increasingly Embraced Experiential Learning**

Inside the academy, the most notable driving force in the growth of clinics overall has been the movement towards an increasing emphasis on experiential learning in the law school curriculum. This sea change was chronicled first in the 1992 McCrate Report and then in the 2007 Carnegie Report on the state of legal education. These landmark studies highlighted the need for and the importance of the introduction of hands-on learning in the law school curriculum. The reports both agreed that the best legal education should integrate doctrine with skills training, and foster the development of each student’s professional identity. The most recent ABA standards for legal education are a culmination of this evolution in rethinking law school pedagogy. These

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18 See Carnegie Report at 6 (noting that “most law schools give only casual attention to teaching students how to use legal thinking in the complexity of actual law practice. Unlike other professional education, most notably medical school, legal education typically pays relatively little attention to direct training in professional practice. The result is to prolong and reinforce the habits of thinking like a student rather than an apprentice practitioner, conveying the impression that lawyers are more like competitive scholars than attorneys engaged with the problems of clients.”).

19 Id.
requirements now mandate six experiential credit hours for all graduates of its accredited law schools.\(^{20}\)

These calls for more experiential legal education offerings directly increased interest and investment in in-house live client law school clinics across the board, not only in the IP and Technology space. However, as the community of clinics grew, there was also a corresponding development of more specialty subject matter clinics to address emerging needs for access to justice and pro bono advocacy across practice areas. Some early examples of these specialized clinics included those focused on environmental law and international human rights\(^{21}\). More recently, specialized immigration clinics have developed to meet growing needs in that area. Some of the earliest IP and Technology clinics were founded based on a similar emerging need for consumer rights policy advocacy and impact litigation in the IP and Technology field.\(^{22}\) At the same time, a new crop of law school-based clinics taking on non-litigation and transactional work also began to evolve to assist low-income communities and non-profits with business development and assistance.\(^{23}\) More recently, transactional clinics have increasingly been focused on entrepreneurship and innovation, mirroring the growing interest in these areas at business schools and other programs across the university community. Some of these clinics also started to take on routine intellectual property work and IP rights acquisition activities on behalf of their clients. IP and Technology clinics are a natural outgrowth of these clinics, as student interest and community need in this area began to outpace the amount of work that more general transactional clinics could provide.

2. The New Internet Economy Demands Access to Specialized IP and Technology Legal Assistance

At the same time these trends were sweeping across campuses, powerful changes outside the academy were helping to spur the boom in the IP and Technology clinic community as well. Most significant was the migration to a digital technology and the

\(^{20}\) See ABA Standards and Rules of Procedure for Approval of Law Schools 2015-2016, AM. BAR ASS’N SECTION OF LEGAL EDUC. & ADMISSIONS TO THE BAR at 16-17 (2015) (“One or more experiential course(s) totaling at least six credit hours. An experiential course must be a simulation course, a law clinic, or a field placement.”).


development and rise of a new internet-based economy. Born in the 1990’s, the new economy ushered in a greater need for a more specialized focus on and increased expertise in intellectual property and technology-related legal services. These legal needs were not only necessary for corporate clients and those with access to private law firms, but also vital for small businesses, start-up ventures, non-profit entities and for the community of creators, inventors and scholars of more limited means. Many of our survey responses explicitly note the founding impetus for their clinics was to provide IP and business law advice to early stage companies, community-based organizations and non-profit entities not able to obtain or afford those specialized legal services in the marketplace. The emergence of innovative new corporate structures such as social benefit corporations and B-Corp status also exacerbated the need for expert yet low cost IP and technology legal services.

Our survey demonstrates that IP and Technology clinics have been founded in this new economy to serve a variety of missions, some of which align with traditional notions of social justice, and others of which might be social and public interest missions of a different sort. It is a continuing debate in the clinic community whether pursuing social justice is a necessary piece of the clinical fabric at all. This new community of clinics is engaged in activity supporting healthy entrepreneurial ecosystems in local communities. Students advocate for laws that protect individual entrepreneurs and small under-resourced companies from overzealous IP owners and help early stage technologies find a way to get to market. These activities are steeped in notions of the

24 See Anthony Reese, Copyright and Trademark Law and Public Interest Lawyering, 2 UC IRVINE L. REV. 911, 918 (2012) (“Likewise, a struggling small business owner who finds her trademark being infringed but cannot afford a lawyer may end up not being compensated for any damages she has suffered and may not be able to enjoin a third party’s continuing infringing use of her trademark and the continued harm that use causes to her business by confusing consumers.”)

25 The University of Cincinnati College of Law’s Patent and Trademark Clinic seeks to “[a]ddress legal needs of local businesses which could not otherwise afford it”; the University of New Hampshire School of Law Intellectual Property & Transaction Clinic “is designed with the dual purposes of serving the community/meeting legal needs for those who lack the means to obtain legal counsel in the matters we take on and student education”; the St. Louis School of Law has as part of their mission the idea of “[e]ngaging students in addressing the legal needs of disadvantaged individuals, nonprofit organizations, small businesses and government agencies;” and the UCLA Trademark Clinic seeks to “Provide pro bono services to low income [for profits] (below $150,000) and 501(c)3[s].” See also note 13.

26 See See Lynnise E. Pantin, The Economic Justice Imperative for Transactional Law Clinics, 62 VILL. L. REV. 175, 193-96 (2017) (“the question of whether or not public interest is or should be the goal of a transactional clinic, or whether it is just a byproduct, is a perennial debate”); Praveen Kosuri, Clinical Legal Education at a Generational Crossroads: X Marks the Spot, 17 CLINICAL L. REV. 205, 220 (2010) (noting that “[t]ransactional clinics are...less tethered to the past because [they] did not emerge from the fervor of the civil rights era; Minna J. Kotkin & Dean Hill Rivkin, Clinical Legal Education at a Generational Crossroads: Reflections from Two Boomers, 17 CLINICAL L. REV. 197, 198 (2010) (noting that c)linical legal education is rooted in notions of service to underserved clients and communities.)
public interest. The breadth of the client base in these clinics also leads to a varied and multidimensional legal practice from purely transactional to advocacy undertaken through education, policy and litigation. Therefore, IP and Technology clinics may define public interest missions in slightly different ways than other parts of the clinical community, given that some of their client base consists of small for-profit entities. These clinics see their role as filling the void for legal assistance for these early stage or community entities where the traditional legal marketplace is not accessible.27 For others, helping the under-resourced may be one factor, but pedagogy, exposure to the field, and setting people up for success in the workplace are also worthy goals.28

What emerges from the survey data and conclusions that follow is that IP and Technology clinics established over the past two decades have been pioneers in long overdue efforts to open channels for pro-bono IP and technology-related legal services for underserved communities of creators, businesses, non-profits and start-up entities. These clinics are filling a void. However, these clinics have also been catalysts for change across the private bar. Historically, pro bono legal assistance and expertise in the field of IP and technology law has been largely unavailable through legal services entities, state and local bar association pro bono programs and general practice law school clinics. Until very recently, pro bono IP and technology law representation was also rarely provided by private law firms. This new community of clinics has inspired both government and private sector efforts to encourage and foster more pro bono activity in IP and technology practice. The most obvious example is the USPTO Law Clinic certification program,29 discussed at length in Section IV, below. However, many law firms are also starting programs to provide IP assistance to these underserved inventors and ventures.30 And the U.S. government through the 2011 Leahy-Smith America Invents Act (AIA) encouraged the private IP bar to direct their pro bono efforts more to this area by directing the USPTO to “work with and support local intellectual property law associations across the country in the establishment of pro bono programs designed to assist financially under-resourced independent inventors and small

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27 See Lynnise E. Pantin, The Economic Justice Imperative for Transactional Law Clinics, 62 VILL. L. REV. 175, 206 (2017) (“The clinic can empower students to become highly effective business law advisers by developing their arsenal of substantive knowledge and lawyering skills, empower clients by providing much-needed transactional legal assistance and community education that will promote and support innovation and entrepreneurship, and contribute meaningfully to the entrepreneurship and innovation ecosystem in the clinic’s area.”)

28 See Section III (5) for an in depth discussion of clinic missions.


30 See e.g. Ballard Spahr LLP’s BASE program http://www.ballardspahr.com/pro_bono/base.aspx.
businesses.\textsuperscript{31} With an expansion to the effort in 2014 through Presidential Executive Action, the private bar is now providing assistance through Patent Pro Bono Programs in 47 states.\textsuperscript{32}

Access to IP and technology lawyering expertise is needed across all sectors of the economy and is a critical component of community economic development, launching successful entrepreneurial ventures, and serving the creative economy. In such respects, the mission of many of these clinics is routed in access to justice.

III The Survey Data

This section first provides a brief summary of our survey methodology and then presents some of the most salient results of the survey, with our commentary. We gathered much more information than we can discuss in this article.\textsuperscript{33} However, given the article’s focus, we will discuss the survey information that best describes IP and Technology clinics’ place within the larger clinical community and relays some of our best innovations.

A. Survey Methodology

1. Information Gathering: To compile the survey data, we distributed a sixty-one question electronic survey using Qualtrics software asking clinic directors to describe the following aspects of their clinic: i) the kinds of work handled; ii) the types of clients; iii) the topical subject matters of focus; and iv) their clinic’s structure and logistics.\textsuperscript{34} We sent the survey invitation to: i) clinics participating in the USPTO Law School Certification Program; ii) the clinics on four listservs with a high circulation to the IP Clinic population;\textsuperscript{35} iii) clinics attending the Intellectual Property Working Group of the AALS Clinical Conference in 2016; iv) clinics we knew to be missing from the list; v) clinics we found through internet searches on the keywords “intellectual property clinic” and “technology clinic”; and vi) clinics identified by the survey group in response to the question “what other IP Clinics in your state/area should we be sure to contact?” As we


\textsuperscript{32} https://www.uspto.gov/patents-getting-started/using-legal-services/pro-bono/pro-bono-program

\textsuperscript{33} See Appendix A.

\textsuperscript{34} See id.

\textsuperscript{35} These email lists included: i) a list run out of the Berkman Center at Harvard Law School of mostly policy-based IP and Technology clinics; a listserv for transactional clinics managed by the Kauffman Foundation; a listserv for IP clinics managed by the Washington College of Law at American University; and a general listserv for all clinic faculty managed by the Washburn University School of Law.
identified additional clinics during this first phase of our information gathering, we continued to solicit answers. We collected initial survey results between March and June, 2016.

During the second phase of the information gathering, we reviewed all survey responses and followed up with emails or telephone interviews to clarify answers as necessary. The second phase occurred between April and July, 2016. We then updated our final survey results in a final third phase of information gathering: i) in August, 2017 we extended an opportunity to all previously surveyed clinics to update their survey results; and ii) in August, 2017 and again in February, 2018, we sent a survey invitation out to clinic directors of all new clinics that had joined since July, 2016.

2. Parameters: We intended to concentrate our research on the specific subsection of the clinical community most focused on IP and technology law. Therefore, we had to set careful boundaries to capture this niche of the clinical community. Accordingly, we only gathered information from: i) live-client clinics (excluding simulation courses); ii) without regard to the tenure status or title of the primary instructor (thus including courses primarily taught by part-time adjuncts); and iii) where either a) 80% or more of the clinic’s live client work involved IP or technology law subject matter or b) if less than 80% of the live client work focused on IP or technology law, the clinic director nonetheless considered the clinic “primarily an IP/Technology Clinic.” We did not distinguish on the basis of whether the clinics we surveyed were transactional clinics.

These parameters likely excluded most entrepreneurship and community development clinics that primarily focus on corporate or other legal work, yet deliver some IP counseling for clients when necessary. However, because of our savings clause that allowed clinics to self-identify as “primarily an IP/Technology Clinic,” some entrepreneurship and community development clinics are in fact included in our results. We thought this was appropriate, since although there is variation among our sample in how much IP or technology work each clinic handles, our goal was to monitor the status and progress of all clinics that consider themselves foremost a member of the group of IP/Technology clinical community.

The parameters may have also excluded some clinics that focus on policy work in a related technology area, for example communications law or access to information and privacy concerns. There is a deep kinship but not necessarily complete overlap between clinics that handle traditional “IP” issues and those that are more broadly defined “technology” clinics. Although the authors consider clinics focusing on purely technology related topics as welcome members of the IP and Technology clinical
community, we left it up to the clinical directors to decide where they belonged. Some clinics that do policy work in these and other areas are in fact represented in our survey results, but it is possible that some of these clinics exited out after the first few answers depending on how clinical directors decided to characterize their work.

Of course, some members of our survey group may also be included in other groups that have already been studied. For example, many of the surveyed clinics can also be classified as transactional clinics, a class of clinic that also includes entrepreneurship clinics and community development clinics. However, our sample is unique because it looks at a set of clinics that specialize in the particular subject matters of intellectual property or technology law. Therefore, we studied clinics that handle policy work, clinics that engage in transactional law or litigation, clinics that engage in rights acquisition, and clinics that do a combination of two or even all three areas. This particular community has thus far never been studied.

We collected surveys from 89 distinct clinics from 77 schools. (We considered a clinic “distinct” from another if students could not enroll in the two clinics at the same time.) Of the 89 clinics that took the survey, 19 exited out after the first few questions because they did not self-identify as “primarily an IP/Technology Clinic” under our definition. Therefore, we collected survey results from 70 clinics that were our target demographic.

3. Limitations: Our information reflects the accuracy and completeness of the data available at the times we distributed the survey and provided to us from the clinics that we canvassed. In addition, although we took pains to craft a survey that would provide useful information, we realize the responses may be skewed for at least a few reasons we can already identify. First, we asked respondents to estimate for i) types of work they handle and for ii) subject matters they handle in their clinics, what the “percentage…of the whole” was for each. We did not clarify if we wanted respondents to interpret “the whole” as the number of total matters, number of student hours spent on the work/subject matter, or total number of students in the clinic that handled that type of work/subject matter. Second, we asked faculty to answer using a “representative period” of their choosing, and to estimate their answers. And finally, by choosing to include some entrepreneurship or community development clinics that do less than 80% IP work, questions that ask about the prevalence of IP subject matter in the clinic reported lower averages overall than if we had only included clinics that did 100% IP or technology law work.

36 We mention some clinics more than others, which reflects at least in part the completeness of the information we received in the essay portions of the survey.
We tolerated some inexactness in our methods, both for practical reasons and because of the goal of the survey. Since our survey group consisted of clinics of different ages, and because clinics can change over time, leaving the time-frame for reported information open to interpretation we thought was appropriate. Asking for information over several years wasn’t possible for new clinics, and asking for information over only the past year might not accurately reflect the overall goals of older clinics because of anomalies or recent experiments. We were also aware that we were asking much from busy people to answer a sixty-one question survey, so we allowed people to estimate, although we did ask that they compile an accurate list of clients and work before they faced the questions. Finally, although allowing respondents to interpret the questions and estimate their answers probably injected some bias into our results, we did not think that was necessarily at odds with our purposes. Given that the goal of this survey was to gather a summary snapshot of the community, we wanted to capture both accurate information and also intentions. If the results are slightly biased toward what a faculty member hopes her clinic is accomplishing, that is still valuable information, and represents where the community is likely headed.

There is certainly opportunity for further data gathering and studies on this community, which could prove the fodder for future papers. Meanwhile, the results from this study are illuminating.

B. The Results

The survey results tell a rich story of the work, clients, missions and innovations of the IP and Technology clinic community. From the stories and data, we have been able to pull generalizations that show how this community is similar to the rest of the clinical community, and also different in some predictable but also some surprising ways.

1. **Subject matter:** Although most IP and Technology clinics do handle a large percentage of IP work, their subject matter is often much broader than that.

<table>
<thead>
<tr>
<th>Topics of Law Addressed</th>
<th>Minimum</th>
<th>Maximum</th>
<th>Mean</th>
<th>Std Deviation</th>
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<td>64</td>
</tr>
</tbody>
</table>
Privacy or data protection  0.00  100.00  20.78  22.65  36
Related torts (e.g. defamation, rights of publicity, rights of privacy)  0.00  50.00  10.68  8.98  28
Legislative or regulatory issues (e.g. DMCA, FCC, FTC)  0.00  100.00  20.73  25.45  26
Other  0.00  100.00  32.77  26.46  26

Not surprisingly, about 91% of IP and Technology clinics report that they do some work related to the core IP subjects of patent, copyright, trademark, and trade secrets. As to the importance of that work to those clinics, patent and trademark work makes up a much larger percentage of the total work done across the community than copyright and trade secret.

However, what may be more surprising is that a sizeable number of IP and Technology clinics also handle subject matter outside of the traditional IP realm. For example, just about half of IP and Technology clinics draft policies related to privacy and data protection. Over a third of clinics are involved in regulatory and legislative topics, like the Digital Millennial Copyright Act (DMCA) or policies involving the Federal Communications Commission, the Patent and Trademark Office, the Federal Trade Commission and the Federal Drug Administration. In the rather large “other work” category, over a third of the clinics go potentially even further afield, tackling cyberlaw issues as well as a wide variety of general corporate law needs, which can include corporate governance, financing, securities law, and even some aspects of employment law and immigration law. And 40% of clinics also report that they counsel over various state torts such as right of publicity, defamation, rights of privacy, interference with

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37 The count is 64 out of 70 clinics, or 91%. Approximately 60% of IP and Technology clinics handle at least some patent work, 57% handle some copyright work, 75% handle some trademark work and 40% handle some trade secret work.
38 It may actually be surprising that there are some IP and Technology clinics that do not handle IP work at all. This exposes an interested bifurcation in the community. Although technology law often overlaps with intellectual property law, there are areas of technology law that constitute a distinct specialty, for example internet and computer fraud issues. The divide is noticeable as well when discussing clients and missions, but we consciously included technology clinics in our study because the IP and technology overlap is significant.
39 To represent how important the subject matter was to the various clinics, we asked clinics to approximate the volume of work as a percentage of the whole. The mean volume was: for trademarks 46%, for patents 43%, for copyrights 23% and for trade secret 11%.
40 The count is 36 out of 70 clinics, or 51.4%.
41 The count is 26 out of 70 clinics, or 37.1%.
42 The count is 26 out of 70 clinics, 37.1%
business, and other torts.\textsuperscript{43} Demonstrating the breadth of this practice, one clinic noted that the torts encountered are “too many to describe.”\textsuperscript{44}

In summary, our community is possibly broader than might be expected. Similar to some traditional general practice clinics, the vast majority of IP and Technology clinics handle a wide variety of subject matter. This finding may reflect that our clinical community is composed of not only strictly IP clinics, but clinics that counsel in the much broader realm of “technology law.” If this includes counseling technology clients, such clients' needs can expand beyond the traditional borders of IP.

2. Work Tasks: Most IP and Technology clinics handle a mix of issues. However, there are two notable exceptions: one sizeable sub-community of clinics focuses heavily or exclusively on rights acquisition; while another small group of clinics focuses heavily or exclusively on policy advocacy.

In the survey questions, we divided the universe of possible types of IP and Technology clinic work into five broad categories: prosecution/rights acquisition; non-prosecution transactional work; policy work; litigation; or other. We then asked the clinics whether they engaged in the work, and if so, to rank the work in terms of the resources they devoted to the work over time. We were not surprised to see that many IP and Technology clinics handled at least some prosecution/rights acquisition work and some transactional work, and that most clinics handled work from more than one category. However, the ranking of resources showed the surprising result that a sizeable percentage of IP clinics delved into one category of work alone.

First, the graph below illustrates the variety of work that IP and Technology clinics handle. It depicts the number of IP and Technology clinics that do at least some of a certain type of work.

\begin{itemize}
\item \textsuperscript{43} The count is 28 out of 70 clinics, or 40%.
\item \textsuperscript{44} NYU School of Law; Technology Law & Policy Clinic.
\end{itemize}
What Kind of Work Do You Handle as a Percentage of the Whole?

<table>
<thead>
<tr>
<th>Field</th>
<th>Minimum</th>
<th>Maximum</th>
<th>Mean</th>
<th>Std Deviation</th>
<th>Count</th>
</tr>
</thead>
<tbody>
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<td>0.00</td>
<td>100.00</td>
<td>55.28</td>
<td>33.00</td>
<td>60</td>
</tr>
<tr>
<td>Non-prosecution transactional/client counseling (e.g. negotiation; IP audits; drafting licenses, policies, or contracts; fair use analysis; freedom to operate searches)</td>
<td>3.00</td>
<td>100.00</td>
<td>40.23</td>
<td>23.51</td>
<td>52</td>
</tr>
<tr>
<td>Policy work (e.g. white papers; educational outreach (best practices guides, street law efforts); lobbying; amicus briefs, DMCA anti-circumvention; FoIA requests)</td>
<td>0.00</td>
<td>100.00</td>
<td>24.45</td>
<td>28.09</td>
<td>31</td>
</tr>
<tr>
<td>Litigation (state and federal courts, no TTAB or PTAB)</td>
<td>0.00</td>
<td>90.00</td>
<td>11.57</td>
<td>18.76</td>
<td>21</td>
</tr>
<tr>
<td>Other</td>
<td>0.00</td>
<td>100.00</td>
<td>19.75</td>
<td>23.17</td>
<td>24</td>
</tr>
</tbody>
</table>

The most common work, handled by over 80% of the IP and Technology clinical community, is filing federal applications in order to secure IP rights, so called “prosecution/rights acquisition.” Of these clinics, most handle trademark prosecution, including running trademark searches, drafting clearance memos and opinion letters for clients, and filing and prosecuting federal applications. But some clinics do handle patent prosecution to some degree, including pre-filing prior art searches and opinion letters, and even filing provisional and non-provisional patents.

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45 The count is 59 out of 70 respondents, or 84.2% of respondents.
46 In the IP realm, “prosecution” has a distinct definition—it is the process by which an applicant files for and then negotiates with the USPTO for a federal registration of a patent or trademark. “Prosecution” in the IP realm does not signify litigation.
47 50 clinics file trademark applications versus 32 clinics that file provisional patent applications and 25 clinics that file nonprovisional applications for clients.
48 Id.
Besides the prosecution/rights acquisition work, over 70% of IP and Technology clinics engage more broadly in transactional counseling work. The variety of work this encompasses is depicted in the graph below, which shows the number of respondents that often perform a certain task:

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49 The overall count is 51 out of 70 respondents, or 72.9%.
As shown, the transactional counseling work of the IP and Technology clinics is very broad. Such counseling might include, for example, how to use third party content within fair use parameters,\(^{50}\) how to post or host online content in compliance with the DMCA\(^{51}\), and how to respond to a cease and desist letter.\(^{52}\) The work also includes drafting and negotiating a wide variety of contracts, including IP assignments or licenses, non-disclosure agreements, terms of use and privacy policies, and service or consulting agreements. Many clinics are engaged in helping clients with entity selection and formation and drafting documents for corporate governance.\(^{53}\) One final common

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50 30 clinics often do this work. The Cardozo Indie Film Clinic is an example.
51 California Western School of Law in particular concentrates on defending their clients from DMCA takedown notices for their postings on online marketplaces such as Etsy and Amazon.
52 18 clinics have counselled in this way. American University is an example.
53 Just some examples include: the Washington University School of Law Entrepreneurship and Intellectual Property Clinic; the University of Florida Levin College of Law Entrepreneurship Law Practicum; the University of Richmond Intellectual Property and Transactional Law Clinic; the University of California Hastings College of the Law Start-Up Garage; and the University of San Diego IP Externship.
area of work involves taking an IP audit, to help a client formulate an IP protection strategy.\textsuperscript{54}

Besides rights acquisition and general transactional counseling, almost 40% of the IP and Technology clinic community\textsuperscript{55} engages in policy advocacy. The breakdown is explained in the chart below.

\textsuperscript{54} This is a particular specialty of the University of Washington Entrepreneurship Clinic. Several clinics also specialize in certain “other” areas of counseling. The subject matter of the counseling often reflects clients endemic to their particular communities. For example, Cardozo’s Indie Film Clinic (located in New York, New York) has a sole focus on assisting independent (indie) filmmakers with counsel over all stages of film production and distribution. Chapman University Fowler School of Law’s Entertainment Law Clinic (located in Los Angeles, California) focuses on entertainment law activities for its clients including advertising/marketing, trademark, and website/social media use. Santa Clara University has a privacy certificate program, so its Entrepreneurs’ Law Clinic does a good amount of privacy compliance work, evaluating policies and procedures around complying with COPPA, GDPR, etc., beyond just creating a consumer-facing privacy policy. Several other schools around the Silicon Valley, Boston and New York areas specialize in counseling around venture funding, or other aspects of startup formation. And given its proximity to the Canadian border, the University of Detroit Mercy’s International IP Law Clinic operates a joint clinic with the University of Windsor (Ontario) making their collaboration a true international IP law clinic.

\textsuperscript{55} 31 out of 70 clinics, or 44.3%.
This work might take the form of writing-intensive educational outreach projects, such as drafting best practices guides, creating legal toolkits, or developing curricula for IP and technology educational programs. Clinics also draft white papers, prepare amicus briefs, and submit comments or participate in rulemaking proceedings.

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56 Examples of such work include Harvard Cyberlaw Clinic students educating teachers about fair use and middle school students on privacy. Berkeley Samelson Law, Technology, and Public Policy Clinic students have co-authored a guide to help authors determine whether open access is right for their works and, if so, how to make works openly accessible. American University, University of Southern California and University of California at Irvine clinics have produced best practices guides for their creative and scholarly clients.

57 The University of Washington Technology Law and Policy Clinic focuses on legislative initiatives and produced a white paper for legislators on Bitcoin and other crypto currencies. Meanwhile, University of Colorado Glushko-Samuelson Technology Law and Policy Clinic has worked on numerous white papers in FCC-related matters.

58 Harvard’s Cyberlaw Clinic has filed amicus briefs addressing a variety of topics including the implications of the fair use doctrine on the DMCA and immunity for platforms that host user-uploaded content. Berkeley’s Samuelson Law, Technology, and Public Policy clinic filed an amicus brief to protect public access to archived TV news clips and political advertisements. American University’s Glushko-Samuelson Intellectual Property Law Clinic filed two amicus briefs arguing that online content streaming services should receive § 111 compulsory licensing to increase not only consumer choice but also broad accessibility. NYU’s Technology Law & Policy Clinic works heavily with the ACLU’s Speech Privacy & Technology Project, through which it works on white papers, amicus briefs, and other policy work.
Indeed, many of the consumers, scholars, and creators seeking (and being granted) needed exemptions under the anti-circumvention provisions of the DMCA have been represented by IP and Technology clinics. Clinics have also prepared FOIA requests, engaged in both federal and state lobbying, and done policy research to inform state and local legislative bodies. By doing such policy work, IP and Technology clinics have embraced a unique opportunity to play an active role in educating the community and in developing and commenting on relevant bodies of law. As discussed more in Section III (3), below, such policy advocacy fits well within the missions of many clinics in the IP and Technology community.

Rounding out the palate of work of the IP and Technology clinic community, a smaller but significant percentage of clinics represent clients in some litigation. Such work has included litigating FOIA requests, conducting free speech defense, fighting for rights of access, defending against condemnation, litigating copyright, trademark and trade secret claims, and one contract dispute case, among other cases. Finally, a significant portion of clinics are engaged on “other” related work beyond these categories. This work covers a vast range of lawyering activities from general corporate legal assistance including helping clients navigate their choice of entity, giving corporate governance advice, doing filings, and creating bylaws and operating agreements, to IP valuation and brand counseling, M&A consultation, mediating IP disputes, advice on open licensing, and even international IP filing strategy.

59 A common example of this is the triennial DMCA rulemaking process.
60 For example, Cardozo’s Tech Startup Clinic has established a working relationship with the New York Attorney General to explore the impact of technologies on government, and separately the regulatory impact around the “on demand” economy.
61 30% or 21 out of 70 clinics.
62 This does not include amicus brief activity, which we considered under policy work, or appearances before the Trademark Trial and Appeal Board and the Patent Trial and Appeal Board, which we classified under prosecution/rights acquisition.
63 In particular, the Yale Media Freedom and Information Access Clinic has engaged in a large amount of litigation relating to technology, privacy, free speech, media law, national security, and surveillance issues. In one case, they challenged a National Security Letter gag order on First Amendment grounds. The Harvard CyberLaw clinic also litigated for the right to a cameras-in-the-courtroom program all the way to the Massachusetts Supreme Court.
64 32.9%, or 23 clinics.
65 Many clinics in this category, including University of Richmond Intellectual Property and Transactional Law Clinic; Washington University in St. Louis School of Law Entrepreneurship and Intellectual Property Clinic; Hastings Start Up Garage; and University of Florida Levin College of Law Entrepreneurship Law Practicum.
66 University of Washington School of Law Entrepreneurial Law Clinic.
67 University of San Diego IP Externship.
68 Suffolk University Intellectual Property and Entrepreneurship Clinic.
69 Harvard Law School CyberLaw Clinic.
70 University of Detroit Mercy School of Law International Intellectual Property Law Clinic.
In summary, by and large the IP and Technology clinical community handles a wide variety of subject matter over a wide variety of tasks. Although certain kinds of work are more prevalent than others, for the most part, even if clinics have a client specialization, they still offer a wide variety of lawyering services to their clients. However, there are two exceptions to that generalization. This information emerged when we asked not only about whether a clinic included a type of work in their offerings, but when we asked about the number of resources a clinic devoted to the work, or in other words how much of any kind of work the clinic performed.

The results were surprising. Not only does over roughly 80% of the IP and Technology community do some percentage of prosecution/rights acquisition work, but over 30% percent of our community focuses almost exclusively (75% or over of their clinical practice) on it. In other words, while 80% of the IP and Technology clinic community offers rights acquisition as one of many services offered, 30% of our community offers primarily this service. We postulate that this phenomenon is likely related to the founding and rise of the USPTO pilot program. This statistic does reflect one possible anomaly of the IP and Technology clinic community, in that we have a sub-community of clinics that focuses on training students to do a very specific type of work. This type of clinic is also unique in that it is mostly taught by adjunct instead of full-time faculty.

The second anomaly is that while several clinics incorporate policy projects into their mix of client work, some of those clinics focus half or more of their attention on policy work. This means that a sub-community of IP and Technology clinics is focused on fighting for the broader public interest through impact projects and litigation. These
clinics are an integral part of the IP and Technology clinic community, yet they do not always follow the traditional clinical model of representing individual clients over a variety of legal needs. They also skew the survey results on clinic mission and typical client for IP and Technology clinics in interesting ways, as described more in Section III (3) below.

In summary, as with other clinical communities, the vast majority of IP and Technology clinics deliver a variety of legal work to their clients. However, perhaps different from some communities of clinics, a significant percentage of the IP and Technology clinics are designed for one purpose: either to secure IP rights for clients or to advocate for policy issues. This may reflect the forces that led to those clinics’ founding as well as the missions that continue to guide them.

3. **Overall Mission:** The concept of clinic mission is nuanced for the IP and Technology clinic community. All clinics have strong pedagogical missions, and many also have internally-or externally-imposed public interest missions. However, IP and Technology clinics may define “public interest” missions in a slightly different way than other parts of the clinical community, given that a large percentage of their client base consists of small for-profit entities. And certain clinics do pursue additional missions spawned by the difficult legal economy.

As with clinics overall, the IP and Technology clinics are mission-driven. Like other clinics, IP and Technology clinics care deeply about pedagogy and effective teaching. But beyond that, IP and Technology clinics are also driven by internally or externally-imposed missions. These additional missions partially, but do not completely overlap with traditional clinical public interest missions to serve disadvantaged clients. The survey data uncovers interesting interplays between mission and client selection and helps to explain how this IP and Technology clinical community is inspired by, yet transforms, the concept of clinics delivering access to justice.

a. **The IP and Technology clinics’ missions are first and foremost pedagogical**

The IP and Technology clinical community cares deeply about providing rich and successful learning opportunities for students. Although that means different things to different clinicians, the survey responses are rife with comments about introducing students to new concepts, helping them feel comfortable and accomplished as new
practitioners, and challenging them to grow. Most IP and Technology clinics employ familiar aspects of the traditional clinical model to teach, for example, case rounds, a seminar to accompany the client work, written reflections, and consistent non-directive supervision. In philosophy and execution, the pedagogical goals of IP and Technology clinics are very much in line with the rest of the clinical community.

b. IP and Technology clinics also operate under outward-facing public policy/social justice missions

Most of the IP and Technology clinics also have some outward-facing mission where the clinic plays a role in the community to further a cause beyond teaching the students. These missions often are multi-faceted, perhaps because they arise from a variety of sources. Some of these missions specifically guide the clinics to take on underrepresented clients, but other missions, equally strong and valid, guide clinics to fulfill other missions that could also be considered in the “public interest.”

Some such missions start with the clinic’s founding. Several clinics mention their founders’ or funders’ desires and how that shaped their clinic design. In many cases, the founders and funders had a clear vision for a need they wanted the clinic to fill, which connected to an overall societal good. Although these clinics may not directly represent individual low-income clients, they are still operating with a public interest mission in mind. Some help the public interest through their policy projects, other clinics represent communities of student or local entrepreneurs, in the hope that successful companies will stimulate regional economic growth, and some represent the university

75 Schools varied on whether they prized a goal of delivering a practical education to students or client-impact more. As two examples of schools that particularly emphasized gaining experience specifically directed to what students would experience in the workplace, the University of Arizona indicated that the number one purpose of the clinical program was to prepare students with practical experience. Likewise, the Chicago-Kent School of Law catered its clinic to create a law firm experience for students, and chose clients accordingly.

76 46 out of 59 respondents said they used case rounds, 26 of them either weekly or even more often. 64 out of 67 respondents had a classroom component to the clinic.

77 For example, the Samuelson-Glushko clinics (Ottawa, American, Colorado, Fordham, and Berkeley) were founded in part to help students explore policy questions and make positive change critical to IP and technology innovation. Both the University of Maryland and the University of Connecticut clinics were funded by government money to impact the state (Connecticut) or county (Maryland) economy. The University of Pennsylvania’s clinic was founded in part to work with the university technology transfer office. Several clinics were founded specifically to work with student entrepreneurs: the Boston University clinic was founded to work with Massachusetts Institute of Technology students; the University of Illinois clinic was founded to take work exclusively from the engineering school at the university; and the Northeastern University clinic was founded specifically to “serve…the inventing body of undergraduates in the STEM majors.” And several clinics acknowledge that they came online to be part of the USPTO Law School Clinic Certification Program.
technology transfer office, in the hope that they can help early stage medical technologies to become products to affect public health.

Other times the outward-facing mission is a reflection of the clinical faculty members’ interests or specialties. They will seek out clients that will allow them to advocate for issues or clients that have a social mission that is personally important to them. Other clinicians have used their clinics as a platform to attack injustice, for example to empower parties falling victim to trademark bullying.\(^78\) And several clinics located in urban neighborhoods have leveraged their work to improve the local economy and create jobs in their respective cities.\(^79\) In fact, several of these clinics state that they do not select clients, but rather take clients in order of application, since the need for affordable counsel is so great and their clinic waiting lists are so long. Although not every client is selected on the basis of financial need, these clinics are working overall toward the public interest mission of shoring up local start-ups in the hope of jumpstarting community economies.\(^80\)

c. Some IP and Technology clinics also embrace missions inspired by the needs of the economic reality during which they were founded

Several IP and Technology clinics were quite overt about reporting missions to help students find employment after graduation.\(^81\) Although this does not naturally fit into the discussion about larger social or public policy missions, in the current legal market, IP and Technology clinics are likely not alone in trying to fulfill a practical vocational goal for students. Pursuing such missions also tends to encourage clinics to bring larger and more wealthy clients onto the client roster to introduce students to sophisticated technologies and cutting edge legal issues so they might develop an expertise, as well as good connections. As with the clinics that do primarily prosecution/rights acquisition work, when clinics embrace vocational success as a clinic mission, students get a head

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\(^78\) “Trademark bullies” refers to parties, often large companies that vigorously oppose trademark applications for non-similar marks usually filed by smaller unrepresented individuals and companies, expecting the applicant to abandon the application rather than incur huge legal fees to fight the opposition. Fordham, American, Suffolk Law School and University of Colorado have all taken on clients that allow the students to address trademark bullying.

\(^79\) John Marshall in Chicago, St. Louis University in St. Louis, and Wayne State in Detroit.

\(^80\) Providing legal services to small-business owners unable to afford counsel is a crucial tool of economic empowerment. For a discussion of economic justice and transactional law, see Lynnise E. Pantin, *The Economic Justice Imperative for Transactional Law Clinics*, 62 VILL. L. REV. 175, 199 (2017) (“Entrepreneurship is a vital component to achieving economic justice and realizing the dream articulated in Dr. King’s speech...Economic empowerment, income, and asset accumulation are large parts of the equation for economic justice. Transactional lawyers and transactional clinics naturally play a role in furthering economic justice through entrepreneurship.”).

\(^81\) One example, among others, was Cardozo Law School.
start on niche work they might continue to practice in their career. IP and Technology clinics might be uniquely situated to pursue such a mission, in that their clients tend to be business focused, which matches up with the first career steps of many of our students. The survey results did not reveal whether or not pursuing such a vocational mission is unique to IP and Technology clinics, but this may be one situation where the IP and Technology clinic community diverges from the rest of the clinical community.

4. Clients: IP and Technology clinics create a client portfolio that fulfills and drives their missions. For most clinics, this means a combination of for-profit and non-profit small entities and individuals, but some clinics pursue their missions by working with at least some large non-profits, large for-profits, or university technology transfer offices.

The survey data confirms that the pedagogical, public interest, and vocational missions of the IP and Technology clinic community drives its client base. Each clinic chooses clients that emphasize and help it to achieve its unique combination of missions, and in turn, clients can refine or shift missions. Our survey inquired whether and to what extent IP and Technology clinics accept i) small start-ups; ii) medium and large for-profits; iii) small non-profits; iv) medium and large non-profits; v) individuals; and vi) other clients. The results were as follows:
Similar to other clinical communities, IP and Technology clinics represent many individuals. However, IP and Technology clinics also represent many small entities, both for-profit and non-profit. This diverse client makeup may be a departure from some other types of clinics in the larger clinical community. The skew towards individuals and small entities is partly explained by the fact that the clinics that focus primarily on prosecution and rights acquisition serve nearly exclusively small start-ups and individuals while not handling large clients at all, whether non-profit or for-profit. However, as a whole, the IP and Technology clinic community does accept a large percentage of clients that are entities.

In order to quantify the importance of these clients to IP and Technology clinics, we asked not only what kinds of clients the clinics handle, but also what percentage of their client load consists of each kind of client. We also asked clinics to further explain their clients within each category. Although all the data we received goes beyond the scope of this paper, some trends and specializations emerge that provide further information about mission, and also draw distinctions between the IP and Technology clinic community and others, and the clinics in the community from each other. The results are set forth in the following chart, and discussed more in the sections below.

### Types of Clients as a Percentage of the Whole

<table>
<thead>
<tr>
<th>Field</th>
<th>Minimum</th>
<th>Maximum</th>
<th>Mean</th>
<th>Std Deviation</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Small start-ups</td>
<td>0.00</td>
<td>100.00</td>
<td>46.67</td>
<td>27.52</td>
<td>60</td>
</tr>
<tr>
<td>Larger for profit enterprises</td>
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<td>30.00</td>
<td>4.76</td>
<td>8.05</td>
<td>17</td>
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<tr>
<td>Small non-profits</td>
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<td>50.00</td>
<td>17.14</td>
<td>12.95</td>
<td>51</td>
</tr>
<tr>
<td>Medium or large non-profits</td>
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<td>50.00</td>
<td>18.18</td>
<td>14.20</td>
<td>17</td>
</tr>
<tr>
<td>University technology transfer office</td>
<td>0.00</td>
<td>70.00</td>
<td>13.63</td>
<td>18.20</td>
<td>16</td>
</tr>
<tr>
<td>Individual creators, including inventors, artists,</td>
<td>0.00</td>
<td>100.00</td>
<td>37.97</td>
<td>26.22</td>
<td>60</td>
</tr>
</tbody>
</table>

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82 59 out of 70 clinics or 84.3% handle small for profit start-ups, and 51 out of 70 clinics or 72.9% handle small non-profits.
83 However, the client makeup of IP and Technology clinics may be most similar to that of entrepreneurship clinics or community economic development clinics.
84 Approximately 30% of the IP and Technology clinics community.
85 Out of 20 such clinics, 19 handle small start-ups, 14 handle small non-profits, and 19 handle individuals.
86 Only 1 handles large for profits and 2 of the 20 clinics do work for university technology transfer offices, which is technically a large non-profit. None of the clinics work for other large non-profits.
a. For-Profit startups are the most important client for the IP and Technology clinic community.

Not only do IP and Technology clinics work with for-profit start-ups as much or more than any other kind of client category, but the IP and Technology clinics tend to take on more work for start-ups on average as a percentage of the whole than any other kind of client. In fact, there are several clinics whose client mix is entirely for-profit start-ups, although the standard deviation is high. One popular specialization is the student entrepreneurial venture. Other clinics favor start-ups in a specific industry. Still other clinics choose startup clients from geographic areas or population groups that the clinic wants to serve. Finally, other clinics relay that they have developed a specialty based on working with a type of start-up client they see again and again, which can stem from factors like community need or the local economy.

The choice to work with for-profit start-ups, or to work with specific kinds of for-profit startups, seems predictable as startup clients reflect the IP and Technology clinic community’s preferred subject matter, preferred tasks, and missions. Startup clients

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87 Tied with individual creators, at 60 out of 70 clinics.
88 The community mean for start-up work as a percentage of the whole is 46.7%.
89 For example, the UC Hastings College of Law’s Technology Startup Clinic student-attorneys collaborate with law firms and work with Bay Area startup community.
90 The Boston University/MIT Technology and CyberLaw Clinic, Northeastern University’s Law School IP Co-Lab, and University of Illinois College of Law’s Intellectual Property Clinic were all founded to administer to student entrepreneurial ventures. At Case Western, students and recent graduates make up the 70% of clinic clients that are small start-ups.
91 For example, Cardozo’s Tech Startup Clinic focuses on New York-based start-ups based on cutting edge technology, especially in the realms of blockchain, the internet of things, e-commerce, and fashion. Similarly, UC Hastings’ Start-Up Garage Law Clinic has two tracks of start-up clients: general technology or biotechnology.
92 For example, John Marshall Law School focuses on minority owned start-ups in “Chicagoland,” with the goal of job creation and increasing wealth in that city. DePaul, another Chicago school, gathers its clients with the goal of “protecting the work of creative minds.” The University of Akron Law School focuses on Ohio start-ups in operation less than 5 years with annual revenue of less than $100,000. Meanwhile, the UC Hastings’ Start Up Garage Law Clinic seeks out companies that are founded by women and minority entrepreneurs. And UC Irvine seeks out “counseling to clients in the developing world.”
93 For example, both Harvard’s clinic (in Boston, Massachusetts) and Howard’s clinic (in Washington, D.C.) have helped many education-based start-up companies, California Western’s clinic (in San Diego, California) administers to many companies based around web-based services and applications, and several other clinics describe a steady diet of technology-focused clients.
often need prosecution/rights acquisition and general transactional counseling. Working with certain startups, for example student entrepreneurs, or minority owned businesses from a depressed district, reflects many clinics’ originating purposes, if not also a public interest mission to strengthen the community by building company value. And by choosing clients that deal with certain technologies, a clinic can meet the pedagogical mission to introduce subject matter that students may find helpful in their careers. The client choice often furthers the mission, but it can also refine a mission over time, as clinics develop a specialization based on their community need. Clinic mission and client choice are intertwined and codependent, and the IP and Technology clinic community’s reliance on the startup client makes sense given what the survey data reveals about missions.

b. The IP and Technology clinic community also relies heavily on individual clients, mostly inventors and arts creatives.

The IP and Technology clinics also service a large number of individual creator clients, like business people/inventors, artists, musicians, filmmakers, content or software creators, academics, and authors. However, individuals make up slightly less of these clinics’ client load on average than for-profit start-ups. There are very few true specializations. Of the clinics that do specialize in a certain type of individual client, that specialization focuses around an aspect of the arts or a type of inventor. As with for-profit startups, this focus on individual clients fits in well with the missions of IP and Technology clinics, in that individuals need prosecution and rights acquisition, as well as general transactional counseling help. The subject matter of the counseling may differ from that offered to for-profit startups, but is still in the realm of the subject matter favored by IP and Technology clinics.

c. Many clinics do represent some small non-profit clients, but that does not make up a large percentage of the whole.

The results on small non-profits were interesting. While a sizeable number of IP and Technology clinics do some work for small non-profit entities, non-profits nonetheless make up a much smaller percentage of the whole on average than do for-profit startups

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94 The mean percentage is 38.0%, versus 46.7% for for-profit start-ups.
95 For example, Cardozo’s Indie film clinic focuses on independent filmmakers. Ave Maria focuses 100% on doing patent prosecution for first-time inventors.
96 The percentage of clinics that represent small non-profit clients is 72.9%, or 51 out of 70 clinics.
and individuals. Even the clinic that accepts the most nonprofit clients tops out at 50% of its total client docket. The clinics’ choice of non-profit entities often mimics their choice of for-profit startups, often coming back again to mission. Some choose non-profits to complement the clinic’s subject matter expertise, some choose non-profits that have a public interest mission that furthers the clinic’s public interest mission, some choose certain non-profits for their ability to serve a certain population or geographic area, and some continue to choose non-profits in a similar space, perhaps because they have built up an expertise, or perhaps as a good reputation leads similar clients to apply.

d. Many fewer clinics represent larger clients, and when they do, the representation is tied very closely to that particular clinic’s mission.

Only a minority of clinics represent larger interests: only 17 clinics represent medium/large non-profits; 16 clinics do client work for a university technology transfer office, and 17 clinics represent larger for-profit ventures. The disparity between the numbers of clinics that work with smaller clients and those that work with larger clients is notable, and undoubtedly relates to mission.

The large non-profit clients in the survey are generally appropriate for the policy work of those clinics that take on such work. Since there are fewer clinics that focus a significant part of their docket on this work, it is not surprising that medium to large non-profits make up a small percentage of the total number of clients across the IP and Technology clinic community. However, the fact that medium to large non-profits rank at all as a client type is because some of the clinics that do represent them make them an

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97 Non-profit clients make up only a mean percentage of 17.1% of all client work, versus 38.0% individuals and 46.7% for-profit start-ups.
98 University of Colorado Law Samuelson-Glushko Technology Law and Policy Clinic.
99 Two clinics (Cardozo and Hastings) will only take on non-profits in the technology space; Cal Western, which specializes in copyright law, handles many journalism and creative non-profits; Cardozo’s Indie Film Clinic focuses on non-profit film festivals and filmmaking entities; Thomas Jefferson’s Art and Entertainment Project focuses on nonprofits that support visual and performing artists, filmmakers, and writers.
100 UCLA’s Patent Law Clinic seeks out “charitable entities involved in religious mission projects”; Stanford clusters around non-profits that specialize in IP/innovation grassroots policy; the New Media Rights Clinic at Cal Western has helped many journalism nonprofits “helping shine a light on issues that don’t get covered widely” as well as creative nonprofits; Yale has helped small advocacy organizations and non-profit news outlets.
101 John Marshall describes experiences with “art and veteran service organizations.” Other clinics like Howard, St. Louis University, and Rutgers mention a geographic cluster. Still others like St. Louis University or Ottawa focus on non-profit organization clients that are community development or civil society entities.
102 The IP Osgoode Innovation Clinic has lately sought out nonprofits focused on indigenous and traditional knowledge issues. Howard and Fordham have handled many educational non-profits and Howard also social work non-profits.
important part of their client portfolio.\textsuperscript{103} Besides the clinics that take on primarily policy and advocacy work, general transactional clinics that also take on policy and litigation projects have also represented large non-profits when it furthered either their subject matter, public policy or pedagogical missions.\textsuperscript{104}

Only 16 IP and Technology clinics handle work from their university technology transfer office.\textsuperscript{105} Most clinic university technology transfer work clusters around patent prosecution on the one hand, and business-informed legal advice for university spin-off companies on the other.\textsuperscript{106} Clinics need to tread carefully so as to avoid conflicts when doing this work, which may be the reason why it is not more popular.\textsuperscript{107} Clinics are more inclined to work with university employees after the technology transfer office has waived ownership of the technology rather than naming the technology transfer office itself as a client,\textsuperscript{108} or to represent the technology transfer office as a client over limited work, such as educational programming.\textsuperscript{109} Still, certain clinics are attracted to this work for the sophisticated technologies potentially involved, and also to further a potential public policy mission of helping valuable early stage technologies, particularly in the life sciences, make it to the market.\textsuperscript{110}

Finally, only 17 clinics ever represent large for-profit companies. Perhaps this is partially because even clinics that consider it a public interest mission to strengthen the community through strengthening local companies tend to focus their work on small for-profit companies. However, the few clinics that do work for larger for-profit companies ascribe to either a specific pedagogical or vocational mission. Furthermore, even when

\begin{footnotes}
\textsuperscript{103} Berkeley, for example, reports that medium or larger non-profits make up 45\% of its client docket; Colorado reports such clients make up 50\% of its client docket.

\textsuperscript{104} University of Ottawa generally partners with larger non-profit clients on litigation. American University focuses on amicus work for a variety of missioned clients. Fordham clusters on non-profits involved in community organizing. Harvard focuses on the public media space and major technology policy and advocacy non-profits. Similar to its work with smaller non-profits, Stanford has represented large non-profit education-related organizations.

\textsuperscript{105} A technology transfer office is the arm of the university that is in charge of commercializing early stage technologies created in the university classrooms and laboratories.

\textsuperscript{106} Notre Dame and the University of Detroit focus on prosecution, and the University of Washington and University of Pennsylvania focus on the legal advice. George Mason also used to do a sizeable amount of prosecution work for its university technology transfer office in the past (70\% of its total client docket), but no longer does.


\textsuperscript{108} As at University of Washington.

\textsuperscript{109} As at University of New Hampshire.

\textsuperscript{110} As at University of Pennsylvania.
\end{footnotes}
clinics do take on large for-profit clients, that work comprises very small percentage of their client portfolio.\footnote{The mean percentage of the whole for clinics that take on large for-profit clients is 4.8%}

Clinics were somewhat cautious as they explained their work for larger for-profit institutions. There might be a perceived conflict between doing work for large for-profit clients and traditional clinical missions to primarily help underserved or low income clients. On the other hand, the IP and Technology clinical community is not particularly constrained by strict income restrictions, as discussed in more detail in Section III (5) below. At the same time, taking on large for-profit clients can definitely further certain clinical goals, like exposing students to varied and unusual issues of law, giving them the opportunity to have clients that may be more like the clients they will experience in private practice, and giving them the chance to interact with other legal professionals.\footnote{For example, Cardozo’s students work alongside in-house counsel at larger funded startups to expose the students to more sophisticated problems as they do work that would not otherwise go to outside counsel. Penn Law has had students do some trademark work for a major pharmaceutical company in order to expose students to some topics they couldn’t experience with a smaller startup client, like sophisticated anti-counterfeiting policies, international filing strategies, and the additional layer the FDA imposes on trademarks for drugs. Arizona State has done patent work for a large private neuro innovation center. The University of Missouri accepts a higher percentage of larger for-profit enterprises than other clinics, at 30% of a total client percentage. However, the clinic only handles for-profit enterprises, so this number is only a portion of their total for-profit docket, most of which consists of small start-ups.}

5. \textit{Client Selection Metrics.} Typical metrics used to choose clients are not universally followed by the IP and Technology clinic community. Income caps are somewhat important, especially to prosecution clinics, and metrics measuring missions to promote policy change were important to policy and advocacy clinics.

In order to understand what drives the IP and Technology clinics to choose certain clients, and to compare the results for this community to the clinical community at large, the survey asked clinics to rank a series of factors contributing to client selection on a five-point scale ranging from “Not at all important” to “Mandatory”. We asked whether it was important to clinics that prospective clients exhibit the following factors: i) “have a greater social mission;” ii) “are under a set income cap;” iii) “represent a larger class;” iv) present a unique question of law,” and v) “bring a larger policy issue to the forefront.” The results were as follows:
a. We did not identify a universal driving factor for client selection across the IP and Technology clinics community

Two of the factors we presented were designed to appeal to clinics’ public policy missions to promote changes in the community or world (“represent a larger class” and “bring a larger policy issue to the forefront”); one was designed to appeal to clinics’ academic or pedagogical missions to impact or teach about new areas in IP law (“present a unique question of law”); and two were designed to appeal to social justice missions (“are under a set income cap” and “have a greater social mission”). In this way, we hoped to identify whether and to what extent public policy, academic or social justice missions were important to the IP and Technology clinical community, and whether those missions were important enough to drive client selection.

Overall, no one of these factors was critical or even important to the entire IP and Technology clinic community, although certain of the factors guided client selection
more significantly than others, and certain of the factors played a more important role to
certain kinds of clinics than to others. The majority of the clinics, for example, did have
at least a slight preference for choosing clients that had a social mission,\textsuperscript{113} although for
the majority this factor didn’t arise to the level of being “very important,” and a significant
percentage\textsuperscript{114} said that client social mission was “not at all” important in the client
selection analysis. So for the majority of clinics, furthering their own missions by
choosing client with social missions is only “slightly” or “moderately” compelling. Other
factors more strongly drive client selection.

More of the clinics are concerned about clients being subject to an income cap,\textsuperscript{115} but it
is still far from a universal concern. In fact, while this factor received more “mandatory"
rankings than any other factor, the clinic responses form almost a perfect bell curve.
Slightly over a third of clinics responding claim income is either “mandatory”, or “very
important;”\textsuperscript{116} a little less than a third claims income is “moderately important;”\textsuperscript{117} and
about a third claim income is either “somewhat important” or “not at all important.”\textsuperscript{118}

On the other hand, between 40 and 50\% of all clinics surveyed thought it was “not at all
important” if clients represented a larger class,\textsuperscript{119} presented a unique question of law,\textsuperscript{120}
or brought a larger policy issue to the forefront.\textsuperscript{121} If income cap and social mission
were only moderately important, these additional indicators of public policy or academic
mission were even less relevant to client selection.

\textit{b. There is some consistency across clinic type in terms of factors driving
client selection}

Did certain missions play a larger role in client selection for certain kinds of clinics? The
survey data revealed some patterns. Interestingly, we found an inverse relationship
between a preference that clients qualify under an income cap and a preference that
clients support an academic mission or have a public policy mission. In other words,
the clinics that administer primarily to low income clients are not the same clinics that
preference clients that represent a larger class, present a unique question of law or

\footnotesize{\textsuperscript{113} The mean importance of this factor was 2.63 out of 5.0.\
\textsuperscript{114} 19.4\% or 13 out of 67.\
\textsuperscript{115} This factor had a mean of 3.07 out of 5.0.\
\textsuperscript{116} The percentage of responding clinics was 38.8\%, or 26 out of 67.\
\textsuperscript{117} The percentage of responding clinics was 28.4\% or 19 out of 67.\
\textsuperscript{118} The percentage of responding clinics was 32.8\%, or 22 out of 67.\
\textsuperscript{119} The percentage of responding clinics was 47.8\% or 32 out of 67.\
\textsuperscript{120} The percentage of responding clinics was 40.3\% or 27 out of 67.\
\textsuperscript{121} The percentage of responding clinics was 41.8\% or 28 out of 67.}
bring a larger policy issue to the forefront. Clinics handling impact litigation or advocating for policy change are not administering necessarily to low-income clients, even though they would likely categorize their work as being in the public interest.

Clinics that conduct at least 75% rights prosecution rights acquisition work most favor income caps in their client selection. Of the twelve clinics that declared that an income cap for the client was mandatory, nine were clinics that did a majority prosecution rights acquisition work. On the other hand, the clinics that did primarily policy and advocacy work care more about choosing clients that themselves have a social mission, bring a larger policy issue to the forefront, present a unique question of law, and represent a larger class. In fact, only two clinics, both clinics that handle 100% policy and advocacy work, account for all the “mandatory” ratings for these four factors. Conversely, these policy clinics do not prioritize income caps as a factor for client selection.

c. Clinics Do Use Income Caps, but Not Consistently or Objectively

Because income caps were somewhat important to at least a percentage of the community, the survey asked clinics that did have an income cap to describe their cap with more detail. By and large, IP and Technology clinics do not universally apply income caps, and the caps they use are vague in many cases.

Of the clinics that claimed they imposed an income cap, about half of those clinics said that they determined the client was “in need” by asking clients to answer questions in good faith about their ability to otherwise afford services for the work in question within the market in question. However, because the cap for the clinics in this group was tied to the client’s answers and not tied to either a specific set of conditions or a specific set amount, there was the potential for unequal treatment or inaccurate results.

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122 NYU and Colorado
123 For NYU, income is a “slightly important” factor, and for U Colorado it is “moderately important,” while the rest of the factors are either “mandatory” or “very important.”
124 Only 28 of our surveyed clinics describe an income/budget/funding test for their clients at all, and only 14 clinics out of that 28 give a set amount for the cap. Clinics that indicated strong support for an income cap include Akron, Thomas Jefferson, Texas A&M, the University of Cincinnati and UMKC.
125 Arizona State’s intake form includes a question as to whether the client could otherwise afford the services and asks for a good faith answer to that question. Similarly, Hofstra’s test is “not reasonably able to pay for similar representation;” American University’s test is “can’t afford legal services in the market;” Vanderbilt University is “but for’ our free services, would you hire a lawyer to do this work?”
A smaller group of clinics did impose a *per se* income cap. Some based the cap on an external metric.  Other clinics relied on specific monetary amounts. However, setting a strict cap tied to a specific amount also presented problems. For one thing, it was not often clear which assets the clinics with per se income caps took into account when calculating income, for example, if a student entrepreneurial venture needed to disclose assets of the parents of the students or not. Other clinics acknowledged that income might not be a reliable indicator of “need” for legal resources. At least one clinic assessed need by gathering information on a company’s budget rather than revenue, and allowing licensing fees or deferred salaries or expenses to mitigate a higher budget. Another clinic analyzed funding rather than income, and limited prospective clients to less than $1 million in funding rounds.

d. *Even though most IP and Technology clinics do not exclude clients based solely on a rigid income cap, they would argue that their missions are still in the “public interest”*

In summary, our results show that only a minority of IP and Technology clinics impose a mandatory and consistent income means test on clients. And paradoxically, the clinics that care the most about choosing clients with social missions, or choosing clients that bring a larger policy issue to the forefront or represent a larger class, care the least about an income cap, since some of their clients are medium to large non-profits. Most IP and Technology clinics consider a prospective client’s ability to pay when evaluating client selection, but ultimately client income is just one of several factors that goes into the client selection decision. These clinics seem willing to stretch income restrictions for various reasons, including to make an impact, or to provide a rich and unique experience for students. At least based on conventional wisdom, this may be a difference between the IP and Technology clinic community and some of the rest of the clinical community. The wider clinical community is known to impose a more strict income means test, especially in light of federal funding requirements or if their clients come primarily from public referral sources.

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126 Texas A&M Clinics are 300% of poverty level; University of Washington’s IP Clinic, Detroit Mercy and Thomas Jefferson School of Law’s clinics use 200% of poverty level; UMKC uses the median income in the state; Lincoln Law School of San Jose uses “standard pro bono national requirements;” and UCLA’s Patent Law Clinic uses the USPTO standard for micro-entity status (a filing category with set income limits).

127 UCLA Trademark Clinic: “under $150k from all revenue streams;” Howard: “$60k for individuals and $100k for entities;” Washington University says “pre-revenue only, but social enterprises must be below $175k;” or California Western Trademark Clinic is “$125k in annual revenues.”

128 Cardozo’s Indie Film Clinic.

129 Hastings’ Start-Up Garage.
However, this raises the question of whether IP and Technology clinics *should* necessarily impose a means test on their clients. Can the public interest still be served when IP and Technology clinics counsel clients that do not strictly fall within certain indigent categories? Does the pursuit of pedagogical or vocational missions such as exposing students to new technologies and cutting edge law suffer if the client list is limited in a means-tested way? Is the subject matter handled by IP and Technology clinics unique such that clinics must work with at least some more affluent clients to guarantee good quality experiences for students?

For now, the survey results imply that a strict means test is not necessary for most IP and Technology clinics to pursue their missions, and that many IP and Technology clinics would consider much of the work they do to be in the public interest. These clinics are spurring innovation to help communities, commenting on and impacting public policy, and protecting the rights of the individual against larger and more powerful interests.

IV: **IP and Technology Clinic Innovations**

A. The IP and Technology Clinic Community Continues the Tradition of Innovation in Clinical Legal Education

When the earliest Intellectual Property and Technology clinics emerged in the clinical community, the subject matter seemed distant from the legal issues most common in clinical settings. After all, the legal services movement inspired the establishment of clinics, where law students typically worked in practices areas directly impacting the lives of poor or otherwise disadvantaged people.

Innovations in legal education and experiments in experiential learning have dotted the law school landscape since the early 20th century. The 1960-70s ushered in the true first wave of what we have come to know as clinical legal education. This wave was

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130 Some quotes: Notre Dame: “The subject matter mix is based in part [on] increased interest in our students in intellectual property law as well as client demand. In addition, our mission, as well as our participation in the USPTO’s program, requires that we provide pro bono services for clients that might not otherwise be able to afford counsel. Given the high cost of IP counsel and the potential loss of IP rights during a start-up’s initial phase, there is a high demand in this area.” Ottawa: “[W]e choose clients in order to] [r]espond to pressing public interest issues of the day, and the absence of ability to raise a public interest perspective.”


typified by volunteer, non-credit legal dispensaries or legal aid bureaus providing hands-on opportunities for law students to learn and practice lawyering skills. Born in the civil rights era, access to the legal system and social justice concerns were essential components of the work.\textsuperscript{133} In addition, as the clinical community continued to grow and mature, a pedagogy emerged centered on creating experiential spaces to allow law students to develop self-conscious, reflective, self-critical approach to law and lawyering. In the 1980’s, clinical legal education advocates worked on legitimizing and expanding its place in the academy.\textsuperscript{134} This second wave also saw the growth of external funding from foundations, alumni, state and federal government. The community based primarily on a legal services model also began to welcome clinics working in more specialized practice areas.

The community has continued to mature and innovate, and now the third wave of clinical legal education is well underway. After decades of resistance to this form of education, the legal academy is now generally in agreement that experiential learning must be a part of the core curriculum to ensure that students have sufficient opportunities to develop essential lawyering skills needed as twenty-first century practitioners. This pedagogy across the law school curriculum has continued to embrace more experiential learning opportunities in externships, practicums, and clinical programs, as well as in the teaching of doctrine. The IP and Technology clinical community is very much a part of this newest wave of clinical legal education.

As the survey data suggests, many of the IP and Technology clinics were born out of this trend recognizing a modern practitioner is one with practice-ready lawyering skills. But as part of the clinical tradition and generally housed within existing clinical programs, these new clinics have largely followed in the footsteps of the pioneers of the first volunteer legal dispensaries and legal aid bureaus. While this burgeoning IP and Technology clinical community is quite varied in terms of make-up, mission, and approach, many clinics continue the tradition of providing access to pro bono legal services in the intellectual property and technology fields. Defendants of limited means sued for alleged trademark, patent, or copyright infringement may well have winning arguments, but are unable to defend their claim without proper counsel.\textsuperscript{135} For


\textsuperscript{134} See Margaret Martin Barry et al., \textit{Clinical Education for This Millennium: The Third Wave}, 7 Clinical L. Rev. 1, (2000).

\textsuperscript{135} See \textit{id} at 915.
individuals, nonprofits, community organizations and small-business clients of limited means, IP rights offer critical pieces of their path to success and growth and are a vital component to achieving economic justice. In addition, consumer and civil liberties concerns have all too often been overlooked in the policy struggles of the emerging digital world due to the lack of pro bono legal assistance and expertise in these fields. This new clinical community gives voice to the rights of individuals and the disenfranchised in policy struggles involving well-funded and powerful corporate interests or overreaching governmental regulation. The IP and Technology clinics also fought for its own student practice rule to incorporate traditional clinical pedagogy in its new practice area.

As the IP and Technology clinical community continues to grow in numbers, it also has continued to innovate and transform clinical pedagogy to both fit into and challenge the status quo of the clinical community. The survey demonstrates that IP and Technology clinics are employing unusual and innovative ways to teach students. These innovations are born of the same forces that forged the IP and Technology clinics themselves.

B. The Innovations Rethink Structure, Collaboration, and Subject Matter

1. IP and Technology clinics are experimenting with ways to reach more clients or more clinic students through leveraging the use of the local private bar or new technologies.

IP and Technology clinics are experimenting with structures that tap into the expertise of the local private bar to amplify the reach of the clinic. For example, certain clinics ask local lawyers to act as primary supervisors of students, with the clinic director overseeing the whole program. This allows the clinic to serve not only more clients, but

138 For example, UC Hastings’s Start-Up garage uses supervising attorneys to scale the course so that sixty students can take the clinic each year, which they state “has been a key factor in our success.” Similarly, University of Washington’s Entrepreneurship Clinic teams law and business students with pro bono attorneys and business advisors to supervise the early stage legal and business counseling work. Also Mitchell Hamline’s IP Clinic leverages the use of the private bar, stating “I think the blend of private practitioners with in-house counsel provides a positive experience for the students.” And Osgoode uses several supervising lawyers, who “play a critical role as they determine the scope of issues that we can assist with and the work that our students can perform.”
but more students each semester. In addition, other clinics seek out specific expertise that complements the strengths of the faculty supervisor so that students can take on new subject matter than they could have had they had to rely on one supervisor. The use of private practitioners can broaden the clinic’s capabilities.  

Perhaps not surprisingly, IP and Technology clinics have also employed technology in a variety of ways and on a variety of levels to increase reach and efficiency. As a simple example, many clinics use technology for internal purposes, for example to streamline onboarding. Other clinics use technology to enhance their ability to counsel remote clients. And as an extreme example of how IP and Technology clinics are using technology to enhance their structure to respond to changing needs, at least one clinic uses technology to connect remote supervisors or even incorporate remote students. Besides enabling working students to take the clinic, technology gives such a clinic flexibility to “use volunteers from nearly anywhere across the US, provide services to clients across the nation, and give students a very real life scenario of working with a variety of professionals from around the world.”

2. IP and Technology clinics are incorporating methods to teach client development and administrative skills

Several clinics are experimenting with ways to expose students to skills helpful to the business of running a law firm. This may be in response to a weaker job market where increasing numbers of students must engage in firm management and client development as they join small to medium sized firms or start their own practice upon graduation.

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139 The University of Missouri, which incorporates private practitioners as supervisors, reports: “Our collaborations with supporting law firms has permitted us to offer specialty services to clients.” At the University of Maryland, the use of a clinical law instructor as well as two adjuncts with different backgrounds “allow[s] the clinic to work on a broader range of patent projects.”

140 As a good example, California Western’s Media Law clinic has harnessed technology for their onboarding process, ensuring that student accounts are set up, paperwork is signed, and students are ready to start client work from the first day. The clinic says this efficiency is critical to set the tone for students to go through a relatively high volume of clients, which the clinic says is key for student learning in that clinic.

141 California Western’s Trademark Clinic describes itself as a “virtual clinic,” where files, forms, a practice guide, and the docket are located in the cloud, which it says allows the clinic to take on clients throughout the country.

142 Lincoln University’s IP Clinic relies heavily on cloud-based resources and collaboration systems, including a digital classroom called NewRow. Since many of Lincoln’s students have full time jobs outside the law school during the day, only some of the clinic’s seminar sessions are run live at the school. Supervisory sessions also happen remotely.

143 Lincoln University.
For example, traditionally, the faculty chooses clients before the semester begins, allowing the students to start working immediately and allowing the professor to retain control over what type of work or lessons will be presented through the client work. However, some IP and Technology clinics are instead engaging students to various degrees in client development. In some situations, faculty still prescreens possible clients, but allows the clinic students to evaluate, discuss and decide as a group which clients among several choices the clinic would like to represent. Other clinics give students even more ownership over client choice and client development by tasking the students with actually finding and recruiting clients. Two such clinics require students to attend community networking events and meetings of student-run entrepreneurial groups on campus in order to introduce the clinic to attendees and drive potential work to the clinic. This recruiting function is part of a larger mission to help students learn to manage and run a law office.

Although allowing students to play a role in client development might delay the start of the actual client work, for these clinics, the lessons in administration are an important part of the pedagogy. The hope is that clinic graduates would be able distinguish themselves after graduation if they already have experience cultivating their own clients. The clinic director can maintain control over client selection somewhat by imposing parameters on the students as they develop clients, while still allowing the students discretion to choose among options. By allowing them autonomy, the students may also be more invested in the clients they themselves develop or choose. And although occasionally students may choose clients that the clinician may know will be more difficult to counsel than others, the resulting lessons learned about subject matter, personalities, circumstances and logistics are also valuable client development and firm management skills.

Beyond engaging students in client development, some clinics also are teaching students to navigate internal corporate structure. For example, some clinics adopt a structure to mimic the typical hierarchy of a law firm. At one clinic, second semester clinic students play the role of “senior associates” and assume some supervisory authority over new “junior associate” clinic students. Not only does this setup give the students an opportunity to practice giving feedback in the role of supervisor and accepting comments from a peer as a “supervisee,” but the clinic director has noticed

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144 Such clinics include Harvard, UC Irvine, Arizona State, Cardozo and Northeastern.
145 For example, clinics at the University of Miami and Northeastern.
146 Including Indiana, Chicago Kent, and Cal Western’s Trademark clinic.
that the structure has increased clinic efficiency and “throughput.” Another clinic holds seminar classes at the clinical supervisor’s law firm to emphasize the message that the clinic is really a law firm. And other clinics purposefully ask students to take on a sizeable amount of clinic administrative responsibilities to introduce them to firm back office administration.

3. **IP and Technology clinics are experimenting with credit allocation and structure to accommodate student preferences**

Through innovating in terms of credit allocations, IP and Technology clinics may be making it easier or more attractive for students to have a clinical experience. The survey revealed that there is wide variation among credit offerings across the community, although in general the credit allocation skews low.

How Many Credits Do You Offer?

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147 Indiana.
148 Chicago Kent.
149 Northeastern and University of Miami are standouts in this category. Northeastern even leaves it up to the students to decide how to staff client assignments appropriately.
At the one end of the range, almost half of the IP and Technology clinics offer at least an option to take the clinic for fewer than 4 credits. Interestingly, most of the clinics that primarily handle rights acquisition fall into this <4 category, although they are not the only types of IP and Technology clinics that grant fewer than 4 credits. On the other end of the range, very few clinics grant more than 8 credits. No one category of clinic makes up the majority of this high credit group, although several of those clinics are either full year clinics or from schools on the quarter system that require students to take no other contemporaneous courses outside clinic. About a quarter of responding IP and Technology clinics offer the option to take the course for exactly four credits, and an almost equal amount offer exactly six credits. Therefore, almost 75% of the IP and Technology clinical community grants 4 credits or less to at least a portion of its class.

How are IP and Technology clinics able to keep this credit allocation so low and still provide a comprehensive experience to students? One answer might be to require that students already come to the clinic with some knowledge. Although most IP and Technology clinics have a mandatory contemporaneous seminar accompanying the client work, with mandatory prerequisite courses, less of that seminar may need to be focused on teaching students necessary substantive law or lawyering skills. Clinics vary in their requirements, depending on their orientation. Some strongly recommend a course in start-up law; in others that specialize in IP rights acquisition, students have to have taken prior courses in both substantive patent or trademark law and in drafting. Other clinics mandate a co-requisite class, which separately teaches an

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150 32 out of 65 respondents, or 49%.
151 We did not ask questions to normalize credits across law schools. Also, we allowed people to designate more than one answer if they offered several different credit options.
152 When IP rights acquisition clinics offer 4 credits or more, they still do not offer many more than 4: for example, John Marshall, Howard, and Lincoln offer their clinics for exactly 4 credits, Mitchell Hamline offers an option for 4 credits or for 6 credits, and UNC offers 6 credits.
153 Need citation.
154 Approximately 11%. There are seven clinics in this category: American, Stanford, U Washington (both the Entrepreneurship Law Clinic and Technology Law and Public Policy Clinic); BU (Entrepreneurship and IP Clinic); Suffolk and Hastings.
155 16 out of 65 respondents, or 24.6%
156 15 out of 65 respondents, or 23.1%
157 48 out of 65 respondents, or 73.8%
158 64 out of 67 respondents, or 95.5%.
159 For example, Cardozo requires and U Miami strongly recommends that clinic-enrolled students take a separate course focused on start-up law before enrolling.
160 Ave Maria, for example, requires that students in its patent prosecution clinic take both patent law and patent drafting before enrolling.
aspect of counseling. And many clinics require that students take at least an introductory course in IP law.

Although under the prerequisite model students end up spending the same amount of time overall in class, perhaps moving some of the subject matter out of the clinic gives students more flexibility with their schedule, allowing them to take what would have been a seven or eight credit clinic class over two or more semesters. Maximizing student flexibility and ability to diversify experience in any one semester also may be behind offering differing credit options even within the same class of students. Some clinics allow students to be as involved in the clinic as their schedules will allow, within an acceptable range, for a commensurate number of credits. Clinics also allow students to continue their client work into an additional second semester, in effect giving them control over how much client work they do in any one semester, even if they want to work with clients for a substantial number of credits. This second semester may, but does not have to, be for fewer credits than the first semester of client work. It would be interesting to study whether these innovations make students more likely to commit to taking a clinic, which is usually a time- and effort-intensive experience, especially as many students try to maximize and diversify their law school experience.

It would also be interesting to note whether a desire to compete with lower credit offerings like externships and experiential simulation classes helped to drive some of this credit allocation innovation. In any event, many IP and Technology clinics are experimenting with credit allocation and can likely report their findings back to the larger clinical community.

4. **IP and Technology clinics are incorporating interdisciplinary lessons into the seminar to better prepare law students to work with new clients as well as professionals from different fields**

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161 At Cardozo, students take the lawyering skills seminar at the same time as the clinic.
162 For example, Howard University.
163 At Harvard, as an example, after completing a co-requisite seminar which is worth two credits, students have the option to take the client work aspect of the clinic for either three, four, or five credits, which each corresponds to a set number of hours for the semester.
164 At Harvard, should a clinic student decide to re-enroll for another semester, she may again choose either a three, four, or five credit client work option. At Wayne State, students can enroll in the clinic for one semester at 4 credits, and then take an additional semester for another two credits.
165 At Stanford, that second quarter can be worth anywhere from two to seven credits, depending on the number of hours the student wants to put into client work.
Clinics have for many years taught through the philosophy of “client-centered lawyering.” By specifically teaching law students to appreciate the often differing mindset of their client, and to orient themselves to counsel keeping that mindset at the forefront, the students become more effective counselors.\(^\text{166}\) IP and Technology clinics are continuing that tradition, with one additional twist especially relevant to this area of law which may have a lesson for other clinics as well. Not only is it useful to reorient IP and Technology clinic students in order to help them to better reach their business and technology clients, but also it is useful to train the students in an interdisciplinary way so that they can work with the other professionals they will encounter in the field. The practice of law is becoming increasingly interdisciplinary, and no more so than in the realm of IP and technology, where lawyers consult daily with professionals trained in business, engineering, data, technology, science, and the arts.

Several clinics are meeting that challenge by specifically incorporating business and engineering perspectives into the seminar through interdisciplinary opportunities and unique collaborations. The goal is to help law students to work better with their business, engineering, and creative economy clients, and also to prepare them to consult with other professionals as they deliver their counsel.

Several IP and Technology clinics advertise themselves as deliberately interdisciplinary.\(^\text{167}\) On the modest end, many clinics incorporate non-legal speakers into the syllabus, or add readings from other disciplines like social sciences, technology, and public policy into the curriculum to spur discussion.\(^\text{168}\) Clinics also encourage students to consult outside non-legal experts on client work.\(^\text{169}\) On the more experimental end, clinics challenge law students to work side by side with students from other disciplines. One way is through simulations and exercises, where students from other schools are guests in the clinic for one or more sessions.\(^\text{170}\) Other clinics pair law students with students from other professional schools and share clients, both to offer

\(^{166}\) For a discussion of the necessity of client-centered lawyering, see Kreiger and Neumann, Essential Lawyering Skills (5th ed.); Alicia Alvarez, Paul R. Tremblay, Introduction to Transactional Lawyering Practice (2013).

\(^{167}\) For example, the University of Washington Entrepreneurship Clinic, Northeastern, Suffolk, and Penn Law.

\(^{168}\) For example, Northeastern brings in speakers from the Business and Engineering schools, and the students work “with students and faculty from most of the other schools at Northeastern;” the University of Arizona brings in speakers to handle business law and tax issues; and UC Irvine brings in “social science research, technological processes, policy, etc. – areas outside law – quite often.”

\(^{169}\) For example at Berkeley.

\(^{170}\) The Penn Law clinic, for example, pairs law clinic students with students from the engineering school over a patent drafting exercise with the specific goal of exploring legal-technical partnerships. See Cynthia Laury Dahl, Teaching Would-Be IP Lawyers to “Speak Engineer”: An Interdisciplinary Module to Teach New Intellectual Property Attorneys to Work Across Disciplines, Faculty Scholarship Paper 1562 (2015), available at http://scholarship.law.upenn.edu/faculty_scholarship/1562.
the clients multifaceted counsel and to allow the students to experience the perspective, questions, and counsel of a differently-trained professional. Finally, a surprising number of clinics actually cross-enroll students from outside the law school into the clinical seminar for a consistent and heavy dose of interdisciplinary experiences. Having students from other schools consistently in the clinic seminar provides the law students with a heavy dose of a different perspective. It also gives law students a precious opportunity to practice explaining complicated issues particular to law to a non-legal audience, for example obligations under the rules of legal ethics, or details of contract interpretation. And it thoroughly prepares law students to consider their communication style and their approach to better work not only with differently minded clients, but other professionals throughout their career.

5. **IP and Technology clinics are experimenting with new alliances with outside groups**

Many IP and Technology clinics note that official alliances or relationships with specific outside organizations are central to their clinic’s success. While perhaps forging alliances with outside organizations is not an innovation specific to IP and Technology clinics, the nature of the alliances might be. For example, in an IP and Technology clinic scenario, alliances have included other schools or parts of the university such as the technology transfer office or even other universities themselves. Besides providing a steady stream of interesting client work, such alliances can be critical to the clinics’ pedagogical missions, in that management and conflicts questions that arise because of the unique structure of the alliance, or interesting ethical issues about

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171 Penn Law, Indiana Maurer School of Law, and St. Louis University are examples of clinics that use interdisciplinary teams. At Penn Law and the University of Washington Entrepreneurship Clinic, the law clinic students can share clients with a team of students from the business school, and at the University of Washington Technology and Public Policy Clinic, law clinic students share joint projects with students from the computer science and engineering schools.

172 These clinics engaging in cross enrollment include: Suffolk (MBAs); University of Washington School of Law Entrepreneurial Law Clinic (MBAs), University of Washington School of Law Technology Law and Public Policy Clinic (Business, Public Policy); University of California Berkeley School of Law Samuelsion Law, Technology and Public Policy Clinic (School of Information and Computer Science, and School of Public Policy/Law joint degree candidates), and University of Colorado Law School Samuelson-Glushko Technology Law and Policy Clinic (engineering/telecom/social sciences students).

173 See University of Illinois’s clinic’s relationship with its engineering school’s TEC program, and Penn Law and U Washington’s Entrepreneurship Clinic’s alliance with their respective university tech transfer offices.

174 One spectacular example is Boston University’s partnership with MIT, which while being “famous for transgressive innovation, lack[s] a law school.”
confidentiality, privilege and conflicts of interest can be tackled in class every semester.\footnote{See Dahl, note 101.}

Sometimes the relationships also offer intangible advantages, for example when the clinic resides inside the allied business partner’s space.\footnote{University of Maryland’s relationship with the school of engineering and its entrepreneurial arm, the Maryland Technology Enterprise Institute (Mtech) allows the clinic to reside inside of the engineering school’s business incubator, thereby allowing students to work not only with, but among startups.} Sharing a non-legal space with other parties allows the clinic students to experience practicing law in a non-legal environment (not unlike being in house counsel), as well as absorb the pace, needs, vocabulary and issues of their clients firsthand. Such alliances may also allow clinics to work on impactful cutting edge work, as a ready relationship with a state or local government makes it easy to get policy assignments that might not otherwise have sufficient staff or budget to support them.\footnote{University of Washington’s Technology Law and Public Policy clinic takes advantage of a good relationship with city and state legislators and executive office officials to assume such impactful projects as working with the Chief Privacy Officer of Washington State on legislation creating a state office of privacy and data security, working with legislators to understand Bitcoin and other crypto currencies, and examining the pros and cons of Internet voting. Similarly, Cardozo’s relationship with the New York Attorney General’s Office has led to students exploring the impact block chain technology can have on government, in particular digitally authenticated data, like voting, IDs, property registries and other certifications.}

One of the most innovative and successful alliances is the IP and Technology clinics’ collaboration with the IP arm of the federal government, the United States Patent and Trademark Office (USPTO). The Law School Certification Program established a student practice rule at the agency in 2008 and has been expanded in subsequent years.\footnote{See generally Jennifer Fan, Institutionalizing the USPTO Law School Clinic Certification Program for Transactional Law Clinics, 19 LEWIS & CLARK LAW REVIEW 2, 327, 327-59 (2015).} The program was sparked by a result of a request for student practice in front of the agency by faculty of the American University Glushko-Samuelson IP Law Clinic.\footnote{See HR 5108 Codifies USPTO Law School Clinic Pilot Program, American University Washington College of Law Glushko-Samuelson Intellectual Property Law Clinic (Dec. 5, 2014), https://ipclinic.org/2014/12/05/hr-5108-codifies-uspto-law-school-clinic-pilot-program/.} Since the early days of clinical legal education, local jurisdictions and federal courts had worked with law school clinical programs to develop robust rules for student practice in the courts.\footnote{See Wallace J. Mlyniec & Haley D. Etchison, Conceptualizing Student Practice for the 21st Century: Educational and Ethical Considerations in Modernizing the District of Columbia Student Practice Rules, 28 Geo. J. Legal Ethics 207-270 (2015).} Over the years, other federal agencies had adopted rules that explicitly permitted law students in legal clinics to practice before them in various capacities. The request noted that as the importance to the economy of trademarks
and patents had grown, law school clinical programs had expanded their representation of clients with a demonstrated need for pro bono services in this area.

Given the growing reputation and success of the program, the noted benefits to pro se and low income applicants and the desire by many law schools to have their students participate, Congress enacted legislation in December of 2014 authorizing the program to continue for ten years and opening it to all clinics in ABA-accredited law schools.\(^{181}\) Our survey data shows that the majority of clinics doing prosecution work for more than 80% of their clinic caseload were founded after the initiation of the pilot program and most have come online after the program was expanded.\(^ {182}\) The alliance between the USPTO and the participating law school clinics has continued to expand with collaborations including monthly conference calls and an annual conference at the USPTO for participating clinic students.

6. **IP and Technology clinics are experimenting with collaboration with other legal clinics – both IP and non-IP - within and outside the home university**

Besides collaborating with outside groups, IP and technology clinics are also looking within to experiment with other clinical programs to broaden and enrich the student, and sometimes the client, experience. Such cross-clinic collaboration can not only provide additional services to the client, but when two clinics with different disciplines collaborate, it also has the potential to introduce students to new legal concepts. Such collaborations also model the real practice scenario where different firm departments or different firms altogether work together to serve the same client.

In their simplest form, collaborations can present as referral networks. Many IP and Technology clinics regularly refer clients to other IP and Technology clinics outside the university, for example when dockets are full or when a client needs counsel in a specialty that another clinic has handled before. Several IP clinics also have referral relationships with entrepreneurship or community development clinics either within their own schools,\(^ {183}\) at other law schools that might not have their own IP clinic.\(^ {184}\)

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\(^{181}\) See Act of Dec. 16, 2014, Pub. L. No. 113-227, 128 Stat. 2115 (USPTO Law School Clinic Certification Program);

\(^{182}\) Of the 16 clinics that do 80% or more rights acquisition work, only 2 clinics were founded before 2008, when the pilot program began, and 6 of the clinics came online in 2013/2014 at the time of the first expansion.

\(^{183}\) For example, the University of Akron Law School Trademark Clinic takes referrals from the SEED clinic also at Akron, which helps clients with their more general corporate needs.

\(^{184}\) For example, Indiana Maurer School of Law, Bloomington IP Law Clinic takes referrals and questions from the entrepreneurial support service at Purdue University and the University of Southern Indiana.
IP and Technology clinics also collaborate with other clinics within the same program to gain an additional perspective. Some are experimenting with program-wide joint case rounds, and others cite their shared office space, staff and computer drives as helpful to encourage questions across clinics or to make referrals, similar to departments in the same law firm. IP and Technology clinics also take advantage of each other’s specific expertise when clients have questions on a discrete issue of law. However, besides using other clinics as referral sources, sounding boards, or outside experts, a few clinics have taken on the role of co-counsel with another clinic, either each working on joint client work or collaborating on a policy or other project.

Since collaboration can benefit clients and students, as well as build comradery among the IP and Technology clinical community, cross-clinic and especially cross-university collaboration could present great opportunities, particularly as the community continues to grow.

IV. Conclusion

Clinical legal education provides a powerful methodology for students to learn about the complex relationships between intellectual property law theory, policy and practice. Live client representation allows students to encounter the experiences of persons who seek protection or who feel the legal regimes of intellectual property impinging on their ability to engage in entrepreneurship, innovation and creative and culturally significant contributions to the community. Our survey results demonstrate that IP and Technology clinics are modelled like other kinds of clinics in that they help students develop as

185 Stanford’s, American’s, and Vanderbilt’s clinics take part in departmental case rounds. Topics of common interest include client engagement and case management.
186 For example, at Thomas Jefferson, three separate IP Clinics all operate like departments in the same law firm within a larger umbrella of a small business clinic, with shared space, staff and computer drives.
187 Several IP and Technology clinics for example have reached out to California Western’s clinic as experts when clients have very specific questions about copyright.
188 The American University clinic for example, consistently teams up with the George Washington University’s Small Business Clinic to hold “pop-up clinics,” where students offer “office-hour” advice in mixed teams twice a year for the Washington Volunteer Lawyers for the Arts. As another model, the University of New Hampshire clinic has held joint case rounds with the clinic at Suffolk. The Harvard CyberLaw clinic reached out to the Penn Law clinic to act as “local counsel” for a client project, advising on PA state law since the client was located in PA. California Western and UC Irvine have worked together on §1201 anti-circumvention copyright issues by filing a joint reply and also collaborating on a hearing to get a documentary filmmaker a §1201 exemption.
189 For example, the University of Colorado at Boulder and American collaborated with Suffolk on trademark bullying projects. UC Irvine and Cal Western have filed a joint reply and handled a hearing for a 1201 anti-circumvention issue under the DMCA for a documentary filmmaker seeking an exemption.
lawyers. True to the goals of clinical theory and pedagogy, students can come to understand the law and their roles as lawyers as they work through their responses to the interests of their clients and the relationship to IP and technology doctrine and the varied public interest dimensions in these representations.

There is legitimate concern in the clinical community that given the ABA requirements, less costly experiential law school offerings will replace more expensive in-house and live client clinics. There is no doubt that clinics face an increasing battle for student attention not only against externships, simulation courses and practicums but also against law school journals and programs, as well as jobs and pro bono opportunities. Others have noted that generational shifts within the clinical faculty may create uncertainty about the legacy of the social and political vision of the very first clinics. Some question if in this third wave of clinical legal education we risk losing sight of the need to train ethical, principled and skilled practitioners who care about ensuring access to justice.

But as we have seen through the results of our survey, the IP and Technology clinics, while born at a different time and from different environmental influences than the first waves of clinical legal education, are similarly steeped in a desire to provide legal services to the underserved. In fact, IP and Technology clinics have sparked a response from the private bar and federal government in demonstrating the need for and effectiveness of pro bono practice and advocacy in these fields. And although these programs are taking clinical legal education in exciting new directions, some of these new directions may help the clinical community as a whole to remain vibrant and relevant in the minds of law schools and students. IP and Technology clinics have been fortunate, in that all report that that student demand for the clinics remains high. The subject matter they explore is central to both private and public sector practice. Like all clinicians, the IP and Technology community should be active and engaged partners in the continuing process of curricular reform that has been moving the legal academy towards teaching the full range of skills, doctrine and values. This new clinical community can also serve as a model for how new members of the clinical community can be innovative, valuable and exciting to students, while at the same time being true to the founding mission, theory and pedagogy of clinical legal education.