

THE QUATTRONE CENTER 2018 SPRING SYMPOSIUM

Re-Forming Criminal Justice: Structural Innovations to Improve the Administration of Justice

SUMMARY

Engage with a national audience of professionals, practitioners and researchers from throughout the criminal justice system who are working to “re-form” the structural foundations of the criminal justice system and prevent errors.

Learn about innovative efforts to enhance:

- Criminal investigations
- Prosecution and public defense
- Responses to error
- Post-release opportunities
- Data use in criminal justice

The Quattrone Center for the Fair Administration of Justice at the University of Pennsylvania Law School is an inter-disciplinary, data-driven hub of research and analysis to improve the integrity and reliability of the criminal justice system. We conduct collaborative research projects with criminal justice professionals to identify and analyze the most crucial problems in the justice system, and implement, test, and optimize solutions. Our Spring Symposium is an annual gathering of over 200 practitioners and researchers committed to improving the criminal justice system, featuring interdisciplinary experts that offer holistic views of current topics in criminal justice across the country.

This Symposium reflects the Quattrone Center's deep commitment to collaborating with criminal justice professionals and providing fresh perspectives on the criminal justice system to fuel the implementation of reforms.

The symposium is free of charge and open to the public.

CLE CREDITS

*This program has been approved for 9.5 substantive CLE credits for Pennsylvania lawyers. CLE credit may be available in other jurisdictions as well. Attendees seeking CLE credit should bring separate payment in the amount of \$380.00 (\$190.00 public interest/non-profit attorneys) cash or check made payable to **The Trustees of the University of Pennsylvania**.*

The symposium itself is free of charge and open to the public.

Credit breakdown by day:

Day 1: 7.0 substantive credits (\$280/\$140)

Day 2: 2.5 substantive credits (\$100/\$50)

DETAILS

WHEN

Thursday, April 12, 2018 - Friday, April 13, 2018

8:00 AM - 1:30 PM

Eastern Time

WHERE

University of Pennsylvania Law School

3501 Sansom Street

Philadelphia, Pennsylvania 19104

USA

PLANNER

Anna Gavin

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AGENDA

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Thursday, April 12, 2018

8:00 AM - 8:30 AM	Continental Breakfast	
8:30 AM - 9:00 AM	Welcome Remarks Speakers: John Hollway	
9:00 AM - 10:45 AM	Panel: Re-Forming Criminal Justice Investigations: Interviewing Techniques for Witnesses and Suspects Moderator: Amanda Bergold, Quattrone Center Research Fellow, The University of Pennsylvania Law School Dr. Ronald Fisher, Professor of Psychology, Florida International University Dr. Christian Meissner, Professor, Iowa State University Colonel Steven Kleinman, U.S. Air Force (Ret) This panel will include experts in the field of investigative interviewing, and discuss methods of interviewing individuals aimed at enhancing memory for events and deception detection. Dr. Ronald Fisher will discuss some of his pioneering work on the Cognitive Interview used with witnesses to enhance memory and reduce errors. Dr. Christian Meissner will discuss his work with investigative interviewing techniques designed to reduce false confessions. Col. Steven Kleinman will discuss the use of interviewing techniques in military investigations. All panelists will speak about their experience training investigators and implementing their techniques in the field. We will also discuss the future of the field of interviewing. What are new directions being explored by research? What reforms are being implemented? What do we see as the next step in improving how investigators communicate with witnesses and suspects? Speakers: Amanda Bergold , Dr. Ronald Fisher , Steven Kleinman , Dr. Christian Meissner	
10:45 AM - 11:00 AM	Networking Break	
11:00 AM - 12:00 PM	Keynote Address: Cardiac Arrest: Five Heart-Stopping Years as a CEO on the Feds' Hit-List Howard Root, Retired CEO Vascular Solutions, Inc. Speakers: Howard Root	
12:00 PM - 12:15 PM	Grab a lunch and join us in the Auditorium for the next session	
12:15 PM - 1:45 PM	Panel: Re-Forming Public Defense The vast majority of U.S. criminal defendants are indigent and receive court-provided counsel, meaning that methods for staffing, funding, and training public defenders have far reaching effects on the accuracy and fairness of the criminal justice system. This session brings together leading thinkers from the public defense community, who will discuss innovative approaches to conceiving, organizing, and staffing public defender offices. The panel will address issues such as 1) How should we conceive of the public defender role? Is focusing on each client's criminal case enough, or does the defender have responsibility to help address economic, health, housing, and family issues facing clients? 2) How can alternative organizational and staffing models enhance the effectiveness of public defenders? 3) Given the severe resource limitations facing most public defenders, how can they leverage community and outside groups to better achieve their mission? Speakers: Dean Beer , Emily Galvin , Paul Heaton , Robyn Mar	
1:45 PM - 2:00 PM	Networking Break	

2:00 PM - 3:45 PM	<p>Panel: Re-Forming Criminal Record History Information Policy</p> <p>Once individuals encounter the criminal justice system, their names may never be forgotten given an intertwined network of records produced by courts, the police, and other criminal justice institutions. How those records are stored, shared, regulated, and utilized by decision-makers has significant consequences for the fair administration of justice. Policies relating to the public availability of criminal records implicate the purposes of punishment, privacy interests, the effect of technology on the administration of criminal justice, the First Amendment, and reentry policy. Bringing together criminal records scholars, prosecutors, employers, and criminal defendants, this discussion will explore a series of questions, including (1) the wisdom of existing policies; (2) the utility of remedies like expungement, pardons, and certificates of relief; (3) the responsibilities of prosecutors and defense attorneys; (4) the relationship between public criminal record history information and collateral consequences; and (5) the decision-making of employers and utility of interventions like Ban the Box that affect reentry.</p> <p>Speakers: Janet Ginzberg, James Jacobs, Mike Lee, Brian Murray</p>
3:45 PM - 5:15 PM	<p>Panel: Re-Forming the Agenda: What Are, and What Should Be, the Goals of Prosecutorial Reform?</p> <p>This session invites panelists to articulate a precise agenda for prosecutorial reform. The session moderator will begin by describing several commonly-stated goals of prosecutorial reform as articulated in the media and among academics and social activists. Common goals include: eliminating wrongful convictions; reducing racial disparities in incarceration; reducing racial disparities in victimization; reducing the number of individuals incarcerated; reducing the number of individuals on probation; reducing recidivism; reducing the financial costs of prosecution; striving toward prison abolition; and, impartial prosecution of police abuse cases. Panelists will then be invited to discuss each of these goals in turn, focusing on two key questions: 1. Should this goal be a top priority of prosecutorial reform (why or why not)?; 2. If the goal should be a priority, what changes to prosecutorial (or other) policies or culture could achieve this goal? Panelists will also be invited to share their own goals for prosecutorial reform that are not captured by the moderator's opening remarks.</p> <p>Speakers: Dana Bazelon, Matt Clair, Kimberly Foxx, Nicole Gonzalez Van Cleve, Marie Gottschalk</p>
5:15 PM - 6:30 PM	Reception

Friday, April 13, 2018

8:00 AM - 8:30 AM	Continental Breakfast
8:45 AM - 9:00 AM	<p>Welcome and Preview of Day</p> <p>Speakers: Paul Heaton, John Hollway</p>
9:00 AM - 10:00 AM	<p>Keynote Address: A New Era of Reform Prosecution</p> <p>Christopher Stone</p> <p>Speakers: Chris Stone</p>
10:00 AM - 11:45 AM	<p>Panel: Re-Forming Data in Criminal Justice</p> <p>Speakers: Cynthia Conti-Cook, Craig Futterman, Caroline Sarnoff, Amanda Woog</p>
11:45 AM - 12:00 PM	<p>Networking Break and lunch pick-up</p> <p>The final session and lunch will be held in the Levy Conference Center on the second floor of Silverman Hall.</p>
12:00 PM - 1:30 PM	<p>Panel: Operationalizing Criminal Justice Re-Form: Philadelphia Levy Conference Center, Silverman 245</p> <p>Speakers: Keir Bradford-Grey, John Hollway, The Honorable Curtis Jones, Jr., Ross Miller, Richard Ross, Carolyn Temin</p>

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SPEAKERS



Dana Bazelon

Senior Policy Counsel, District Attorney's Office of Philadelphia



Dean Beer

Montgomery County, PA Chief Public Defender.



Amanda Bergold

Amanda Bergold is a Research Fellow at the Quattrone Center for the Fair Administration of Justice. She is a social psychologist, with an emphasis on investigating the role that biases play in legal decision-making. Her past work has focused on jury and juror decision-making and eyewitness decisions. She is currently pursuing research investigating the role of facial recognition software in creating eyewitness lineups.

Websites: [Bio](#)



Keir Bradford-Grey

Keir Bradford-Grey became chief defender for the Defender Association of Philadelphia in the summer of 2015. Prior to Mrs. Grey's appointment she was chief defender for Montgomery County (PA), an assistant federal defender at the Delaware Federal Defenders Office from 2007- 2012, and between 1999 and 2007 she was an assistant public defender at the Defender Association of Philadelphia. Among her accomplishments were: pioneering the use of DNA, linguistics and handwriting expertise in constructing effective criminal defenses; earning a reputation for high ethical standards, and a keen ability to combine research, analysis, logical reasoning with raw instinct to develop unconventional trial strategies; and collaborating with criminal justice stakeholders to develop individualized sentencing alternatives that improve the life outcomes of those in low-income communities. Since 2012, Bradford-Grey has implemented a number of groundbreaking reforms placing client-centered representation at the heart of her vision. She established the "Back on Track" program, which partners the Public Defender Office with Big Brother, Big Sister, to match children who have been in contact with the criminal justice system with mentors equipped to help them navigate life's challenges. Bradford-Grey collaborated with Villanova Law School to provide a weekly Criminal Record Expungement Clinic and restructured the juvenile unit of the Public Defender Office to ensure children and their families understand the justice system and lawyers are trained to recognize and respond to unmet needs in a child's life (e.g., mentorship, mental health treatment, drug and alcohol treatment). Bradford-Grey earned her undergraduate degree in criminal justice at Albany State University, and received her law degree from Ohio Northern University School of Law.



Matt Clair

Matthew Clair is a Quattrone Center Research Fellow at the University of Pennsylvania Law School and a Ph.D. candidate in the Harvard Department of Sociology. He is broadly interested in social inequalities in the law, culture, criminal justice systems, and race/ethnicity. Matt's research has been published in *Criminology*, *Law & Social Inquiry*, *Social Science & Medicine*, and *Socio-Economic Review* and has been supported by the National Science Foundation, the American Society of Criminology, the Center for American Political Studies, and the Program in Criminal Justice Policy and Management. He has received awards from the American Sociological Association, the American Society for Criminology, the Law & Society Association, and the Society for the Study of Social Problems.



Cynthia Conti-Cook

Cynthia Conti-Cook is a staff attorney at the New York City's Legal Aid Society, Special Litigation Unit, where she oversees the Cop Accountability Project and

Database, leads impact litigation and law reform projects on issues involving policing, data collection, risk assessment instruments and the criminal justice system generally as well as supporting our staff in the trial offices on their cases.



Dr. Ronald Fisher

Dr. Ron Fisher is a Professor of Psychology at Florida International Univ. Ron was the editor of *Journal of Applied Research in Memory and Cognition*. Ron co-developed the Cognitive Interview (CI) protocol, which has been shown reliably to enhance eyewitness memory, and has trained many investigative agencies (e.g., FBI, FLETC, NTSB, NASA) and overseas (UK, Israel, etc.). His major areas of research are eyewitness memory, detecting deception, and understanding inconsistent witness testimony.

Websites: [Biography](#)



Kimberly Foxx

Kimberly M. Foxx is the first African American woman to lead the Cook County State's Attorney's Office – the second largest prosecutor's office in the country. Kim was elected to the top prosecutor post, after claiming victory in a historic election, during a critical time for the criminal justice system in Chicago. Kim's message of reform, restoring trust, and working with the community to increase public safety, resonated with the diverse citizens across the county who want to see a more balanced criminal justice system.

Prior to being elected State's Attorney, Kim served as Chief of Staff for the Cook County Board President. As the President's senior advisor and lead strategist, she oversaw a \$4 billion annual budget and worked on issues ranging from county finances to public safety and juvenile detention. Kim was the lead architect of the county's criminal justice reform agenda to address racial disparities in the criminal and juvenile justice systems. Her efforts contributed to a significant drop in the Cook County jail population while promoting public safety.

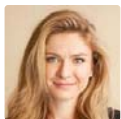
A veteran prosecutor, Kim served as an Assistant State's Attorney in the Cook County State's Attorney's Office for 12 years, rising through the ranks to supervise dozens of ASAs in felony juvenile courtrooms. Kim has also served as a guardian ad litem in the Cook County Public Guardian's Office, where she worked as a senior attorney advocating for children navigating the child welfare system, many of whom had been abused, neglected or had special needs.

Born and raised on Chicago's Near North Side, Kim is a graduate of Southern Illinois University, where she earned a B.A. in Political Science and a J.D. from the SIU School of Law.



Craig Futterman

Craig B. Futterman is a Clinical Professor of Law at the University of Chicago Law School and a Resident Dean in the College. He founded and has served as the Director of the Civil Rights and Police Accountability Project of the Mandel Legal Aid Clinic since 2000.



Emily Galvin

Emily Galvin is the founder and CEO of Partners for Justice, a new nonprofit initiative to increase access to justice for disenfranchised communities. In addition to Partners for Justice, Emily is a public defender with the Bronx Defenders. Emily has been a public defender in both California and New York, and has been published in both *Slate* and *The Atlantic* on the topic of prison reform and anti-recidivism efforts, and was named one of the ABA's Top 40 Young Lawyers in 2017.



Janet Ginzberg

Janet F. Ginzberg is a senior staff attorney in the Employment Law Unit of Community Legal Services, where she has worked since 1999. She advises and represents individuals in a broad variety of employment-related matters, including discrimination, wage claims, working conditions, child abuse expungements, the Family and Medical Leave Act, employee benefits, and criminal records. Ms. Ginzberg currently serves on the Legal Committee of the American Civil Liberties Union of Pennsylvania.



Nicole Gonzalez Van Cleve

Nicole Gonzalez Van Cleve is Assistant Professor at Temple University in the Department of Criminal Justice, with courtesy appointments in the Department of Sociology and the Beasley School of Law. She is an affiliated scholar with the American Bar Foundation. Her book, "Crook County: Racism and Injustice in America's Largest Criminal Court," is a NAACP Image Award Finalist and a two-time Prose Award Winner for Excellence in Law and Legal Studies and for Excellence in Social Sciences.



Marie Gottschalk

Marie Gottschalk, a Professor of Political Science at the University of Pennsylvania, specializes in American politics, with a focus on criminal justice, health policy, race, the development of the welfare state, and business-labor relations.

Her latest book is *Caught: The Prison State and the Lockdown of American Politics* (Princeton University Press, 2014). She is also the author of *The Prison and the Gallows: The Politics of Mass Incarceration in America* (Cambridge University Press, 2006), which won the 2007 Ellis W. Hawley Prize from the Organization of American Historians, and *The Shadow Welfare State: Labor, Business, and the Politics of Health Care in the United States* (Cornell University Press, 2000).

Professor Gottschalk is a former editor and journalist and was a university lecturer for two years in the People's Republic of China. She was a visiting scholar at the Russell Sage Foundation in New York and was named a Distinguished Lecturer in Japan by the Fulbright Program. She served on the American Academy of Arts and Sciences National Task Force on Mass Incarceration and was a member of the National Academy of Sciences Committee on the Causes and Consequences of High Rates of Incarceration. She is a contributor to the Academy's final report, *The Growth of Incarceration in the United States: Exploring Causes and Consequences* (National Academies Press, 2014).

She has a B.A. in history from Cornell University, an M.P.A. from Princeton University's Woodrow Wilson School, and an M.A. and Ph.D. in political science from Yale University.



Paul Heaton

Paul Heaton, Senior Fellow and Academic Director of the Quattrone Center for the Fair Administration of Justice at the University of Pennsylvania Law School is one of the nation's leading economists looking at the criminal justice system.

Heaton specializes in data-driven studies of crime, courts, and legal policy, applying methods that complement the Quattrone Center's interdisciplinary, "systems approach" to reducing criminal justice errors. He comes to Penn Law from his position as the Director of the RAND Institute for Civil Justice, a national innovator in the empirical study of the legal system. He was also a Senior Economist at the RAND Corporation and a Professor at Pardee RAND Graduate School.

Heaton's awards and honors include a RAND Gold Medal Award and the Huddleson Outstanding Teacher Award from Pardee RAND Graduate School. He was also the Stephen J. Carroll Distinguished Scholar in Insurance and Liability Policy and a Robert Pike Distinguished Scholar at RAND. His research has been supported by grants from the National Institute for Justice, the National Institute on Alcohol Abuse and Alcoholism, and the National Consortium on Violence Research.

Heaton earned his BA in economics from Brigham Young University and an MA and PhD in economics from the University of Chicago.



John Hollway

John F. Hollway is Associate Dean and Executive Director of the Quattrone Center for the Fair Administration of Justice at the University of Pennsylvania Law School. His research focuses on the creation of feedback loops and self-perpetuating systems that allow criminal justice professionals to learn from unintended case outcomes. He is the author of *Conviction Review Units: A National Perspective* (2016) and *A Systems Approach to Preventing Errors in Criminal Justice* (2014).

John is a frequent consultant to criminal justice agencies on quality improvement and measurement issues. He serves on the Human Factors Subcommittee of the National Commission of Forensic Science, the Philadelphia Police Community Oversight Board, the Philadelphia Special Committee on Criminal Justice Reform, and the Third Circuit Task Force on Eyewitness Identification, among other responsibilities.

In 2010, John published *Killing Time: An 18-Year Odyssey from Death Row to Freedom*, which covered the case of John Thompson, a Louisiana Death Row inmate who was exonerated and freed after 18 years in prison. Thompson was the plaintiff in the pivotal Supreme Court decision, *Connick v. Thompson*. *Killing Time* won the National Independent Book Award for non-fiction in 2011, and was one of the Chicago Sun-Times' Best Books of the Year in 2010.

Hollway graduated from Penn in 1992 with a BA in Diplomatic History and a minor in East Asian Studies, and received his JD with honors from the George Washington University Law School.



James Jacobs

JAMES B. JACOBS is the Chief Justice Warren E. Burger Professor of Law at NYU School of Law. He teaches and writes in the criminal justice area. Most recently, he is the author of *The Eternal Criminal Record* (Harvard U Press 2015).



The Honorable Curtis Jones, Jr.

The Honorable Curtis Jones Jr. represents the 4th District of Philadelphia, Pennsylvania which includes Allegheny West, Belmont Village, East Falls, Manayunk, Overbrook, Overbrook Park, Roxborough, Wynnefield and sections of West Philadelphia. Currently in his third term, Councilman Curtis Jones, Jr. is the Chairman of the Committees on Public Safety, Commerce & Economic Development, Vice Chair for Parks & Recreation & Cultural Affairs, and Co-Chair of the Committee on Criminal Justice Reform.



Steven Kleinman

Colonel Steven Kleinman is a career military intelligence officer and a recognized expert in the fields of human intelligence, strategic interrogation, special operations, and special survival training. He has been widely recognized as one of the most effective and prolific interrogators in the Department of Defense. Kleinman served as an interrogator, the chief of a joint interrogation team, and as a senior advisor on interrogation to a special operations task force during Operations Just Cause, Desert Shield/Storm, and Iraqi Freedom, respectively. He was formerly the Director of the Air Force Combat Interrogation Course. Kleinman also served as the Director of Intelligence at the Personnel Recovery Academy, a unit of the Joint Personnel Recovery Agency that serves as Department of Defense agency responsible for overseeing Survival, Evasion, Resistance, and Escape (SERE) training for U.S. military personnel.



Mike Lee

Michael Lee, Esquire is an Assistant District Attorney in Philadelphia County, serving as the Director of Legislation and Government Affairs. In this role, M. Lee promotes legislation supporting criminal justice reform on the County, State, and Federal level. Shortly after graduating in Drexel Law School's Inaugural Class of 2009, M. Lee co-founded the Philadelphia Lawyers for Social Equity (PLSE), a legal aid nonprofit dedicated to addressing the collateral consequences of an arrest record.



Robyn Mar

Robyn Mar is the deputy managing director of the Criminal Defense Practice at The Bronx Defenders. Her role includes overseeing the day-to-day operations of the practice. Previously, she was a practice supervisor; a team leader for The Bronx Defenders' newest classes of lawyers; and Director of Early Advocacy, supervising the office's community intake and arraignment practices. Robyn graduated from New York University School of Law and Columbia University.



Dr. Christian Meissner

Christian Meissner is Professor of Psychology at Iowa State University. He holds a Ph.D. in Cognitive & Behavioral Science from Florida State University (2001) and conducts empirical research on the psychological processes underlying investigative interviews, including issues surrounding eyewitness recall and identification, deception detection, and interrogations.



Ross Miller

Ross M. Miller is Research Project Manager of the Quattrone Center for the Fair Administration of Justice at the University of Pennsylvania Law School. Ross came to the Quattrone Center after a career as criminal defense and civil rights attorney. Ross was previously an Assistant Defender with the Defender Association of Philadelphia, where he served a trial attorney in the Major Trials unit. He later transitioned to private practice in criminal defense and representing plaintiffs in civil rights cases. While in private practice, Ross was appointed by a panel of Judges of the Eastern District of Pennsylvania to serve

on the Criminal Justice Act Panel representing indigent defendants in federal court. He was also appointed by the Montgomery County Court of Common Pleas to represent indigent defendants in Montgomery County, Pennsylvania.

Ross earned his BA in Communication at the University of Memphis and a JD at Temple University.



Brian Murray

Brian M. Murray is a Quattrone Center Research Fellow. He researches and writes on criminal law, criminal procedure, and professional responsibility. His work focuses on evaluating the forces, pressures, and dynamics that influence how prosecutors and defense attorneys behave during plea-bargaining, how professional responsibility norms influence actors within the criminal justice system, and the line between the criminal and civil law. Brian also maintains interests in expungement law and policy relating to the collateral consequences of convictions, as well as the legal implications of the dissemination of criminal record history information. Brian's academic work relates to his experience as an Assistant Public Defender at the Chester County Public Defender's Office in Pennsylvania and as a staff attorney at Community Legal Services of Philadelphia, where he represented indigent clients in criminal and civil proceedings. Before coming to Penn Law, Brian was an Abraham L. Freedman Fellow at Temple University, Beasley School of Law, where he also earned an L.L.M. He received his J.D., magna cum laude, from Notre Dame Law School, and his B.A., summa cum laude, from Villanova University.



Howard Root

Howard Root started his career as a corporate lawyer but soon turned into an entrepreneur and never looked back. He founded the Minnesota medical device company Vascular Solutions in 1997 and continued to run it for 20 years, inventing and launching over 100 new cardiovascular devices and creating over 650 U.S. jobs along the way. In February 2017, Howard sold Vascular Solutions to Teleflex for \$1 billion.

The motivation behind the sale of Vascular Solutions is a true-life legal nightmare. It started out as a false accusation by a disgruntled former employee, and culminated five years later in a San Antonio courtroom with "not guilty" verdicts on all charges after a five-week criminal trial. Even a single guilty verdict would have excluded Vascular Solutions from selling any of its medical devices in the U.S. and sent Howard to prison for years. This was a federal criminal prosecution over the words spoken by a few of the company's salespeople about an FDA-cleared medical device that constituted only 0.1% of the company's sales and never harmed a single patient, yet required a defense team of 121 lawyers at a cost of \$25 million. And then, at trial, the defense did not call a single witness to testify.

Even though he was exonerated, after the trial Howard made the decision to sell Vascular Solutions and retire rather than continue to assume the risks of a medical device public company CEO in this environment. In his retirement, Howard speaks out about the criminalization of America and the unchecked prosecutorial misconduct within the Department of Justice. He has written articles about his experience as a criminal defendant and the Department of Justice policies which trample justice in the search for convictions.



Richard Ross

Commissioner Richard Ross Jr. leads the fourth largest police department in the nation with more than 6100 sworn and 800 civilian members. He brings 28 years of service, experience and expertise to Philadelphia's top law enforcement post. Prior to his appointment to Commissioner, he served as First Deputy Commissioner. In both positions he led the department's commitment to reform and accountability. He has also championed community policing, community partnerships and the use of technology and data to support smart, effective and respectful policing. Commissioner Ross believes in the power of partnerships and good police work as a means to help people feel and be safer.

His experience is vast, having worked and commanded various units, ranging from Patrol, Special Operations and the Detective Bureau to Homicide and Internal Affairs. As First Deputy Commissioner of Field Operations, his command included Patrol Operations, Homeland Security & Domestic Preparedness, Special Operations, Detective Bureau, Labor Relations, Community Relations, Criminal Intelligence, Command Inspections Bureau, and the Mayor's Security Detail.

He has an undergraduate degree in Labor & Industrial Relations from Penn State University, and a Master's Degree in Criminal Justice from Saint Joseph's University. He is a graduate of the Northwestern School of Police Staff and Command, the F.B.I. National Academy, the National Executive Institute, and the Police Executive Leadership Institute. Commissioner Ross also has earned a leadership certificate from the Harvard Kennedy School.



Theodore Ruger

Theodore Ruger, Dean and Bernard G. Segal Professor of Law, University of Pennsylvania Law School, brings fresh insight to the study of some of the oldest questions of American law – namely the theoretical justifications for, and empirical contours of, the application of judicial authority. In exploring these issues, Ruger supplements traditional legal analysis with the methods of other disciplines, including history and political science. His work has appeared in the Harvard Law Review, the Columbia Law Review, the University of Pennsylvania Law Review, the University of Pennsylvania Journal of Constitutional Law, the Northwestern Law Review, and as the centerpiece of a symposium in Perspectives on Politics, a leading peer-reviewed political science journal. In addition to his interests in constitutional law and legislation, Ruger also teaches and writes in the area of health law and pharmaceutical regulation. His current research in that field draws on his broader work on judicial power and constitutionalism, and addresses the manner in which American legal institutions – including the U.S. Supreme Court – have shaped the field of health law over the past two centuries.



Caroline Sarnoff

Caroline is the Director of Data Outreach at Measures for Justice, and is responsible for the design & implementation of MFJ's national data collection strategy; including outreach to federal, state, and county-level criminal justice stakeholders. Before joining MFJ, she was a Senior Analyst at Abt Associates Inc., working with clients such as the Executive Office of the White House and the National Institute of Justice. Caroline has a Masters in Criminology, from the University of Pennsylvania.



Chris Stone

Chris Stone has served as president of the Open Society Foundations (2012-2017), Guggenheim Professor of the Practice of Criminal Justice at the Harvard Kennedy School (2005-2012), faculty director of Harvard's Hauser Center for Nonprofit Organizations (2007-2012), and director of the Vera Institute of Justice (1994-2004). He is currently assessing the role of U.S. prosecutors in ending mass incarceration and the role of international actors in reducing public corruption.



Carolyn Temin

Judge Carolyn Engel Temin was appointed First Assistant District Attorney in the Philadelphia District Attorney's Office (DAO) in 2018. She was the first female Public Defender in Philadelphia before becoming a homicide prosecutor. Judge Temin was appointed by the High Representative of Bosnia and Herzegovina as an International Judge on the Court of Bosnia and Herzegovina in Sarajevo. The court tried cases involving organized crime, public corruption, and war crime cases including those from the International Criminal Tribunal for the Former Yugoslavia in the Hague (Sept 2004 through November 2005). After leaving private practice, Judge Temin became the first female lawyer to be hired by the Defender Association of Philadelphia (1964 to 1970) where she was responsible for, including other initiatives, parole and probation hearings. She joined the DAO in 1971, working in the office for nearly ten years, in numerous positions including as a Homicide prosecutor. And in 1983, she was elected to Philadelphia County's Court of Common Pleas where she ruled on thousands of cases until she left the bench in 2003.

Temin has also lectured, taught, and consulted on legal issues and judicial systems in Serbia, Honduras, the Republic of Georgia, Tunisia, Thailand, and Barbados. She has received numerous international, national, and local awards for her work, and participates in a wide range of civic and legal activities and associations. She has a Bachelor of Fine Arts from the University of Pennsylvania (1955) and her Juris Doctorate from the University of Pennsylvania (1958).



Amanda Woog

Amanda Woog is a Quattrone Center Research Fellow at the University of Pennsylvania Law School and co-founder of the Texas Justice Initiative, a nonprofit dedicated to improving transparency in Texas' criminal justice system. Amanda's research interest in criminal justice transparency stems from her work in Texas documenting deaths in custody and officer-involved shootings. Her broad approach to transparency includes not only increasing access to governmental information, but also collecting and publishing narratives from people who have been directly impacted by the criminal justice system.

Amanda's work has been widely covered in the media, including The Atlantic, Huffington Post, Univision, and New York Daily News. She has had opinion pieces published in the Washington Post, The Conversation, the Dallas Morning News, and the Houston Chronicle.

Amanda received her J.D. from the University of Texas School of Law and her B.A. from Trinity College in Hartford, Connecticut. As an attorney, she clerked on the Texas Court of Criminal Appeals, served as Policy Director for the Texas House Committee on Criminal Jurisprudence, and was a litigation associate at the law firm Sullivan & Cromwell LLP.